

GREATER LETABA MUNICIPALITY



2019/2020

SERVICE DELIVERY BUDGET IMPLEMENTATION PLAN



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| Introduction | <p>The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA).</p> <p>In terms of Circular 13 of National Treasury, "the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA."</p> <p>As the budget gives effect to the strategic priorities of the municipality it is important to supplement the budget and the IDP with a management and implementation plan.</p> <p>The SDBIP serves as the commitment by the Municipality, which includes the administration, council and community, whereby the intended objectives and projected achievements are expressed in order to ensure that desired outcomes over the long term are achieved and these are implemented by the administration over the next twelve months.</p> <p>The SDBIP provides the basis for measuring performance in service delivery against quarterly targets and implementing the budget based on monthly projections.</p> <p>Circular 13 further suggests that "the SDBIP provides the vital link between the mayor, council (executive) and the administration, and facilitates the process for holding management accountable for its performance. The SDBIP is a management, implementation and monitoring tool that will assist the mayor, councillors, municipal manager, senior managers and community."</p> <p>The purpose of the SDBIP is to monitor the execution of the budget, performance of senior management and achievement of the strategic objectives set by council. It enables the municipal manager to monitor the performance of senior managers, the mayor to monitor the performance of the municipal manager, and for the community to monitor the performance of the municipality.</p> <p>In the interests of good governance and better accountability, the SDBIP should therefore determine and be aligned with the performance agreements of the municipal manager and senior managers.</p> <p>The development, implementation and monitoring of a Service Delivery and Budget Implementation Plan (SDBIP) is required by the Municipal Finance Management Act (MFMA).</p> <p>In terms of Circular 13 of National Treasury, "the SDBIP gives effect to the Integrated Development Plan (IDP) and budget of the municipality and will be possible if the IDP and budget are fully aligned with each other, as required by the MFMA."</p> |
| Legislation | <p>According to the Municipal Finance Act (MFMA) the definition of a SDBIP is:</p> <p>'service delivery and budget implementation plan' means a detailed plan approved by the mayor of a municipality in terms of section 53 (1) (c) (ii) for implementing the municipality's delivery of municipal services and its annual budget, and which must indicate-</p> <p>(a) projections for each month; (i) revenue to be collected by source; (ii) operational and capital expenditure by vote; (b) service delivery targets and performance indicators for each quarter.</p> <p>Section 53 of the MFMA stipulates that the Mayor should approve the SDBIP within 28 days after the approval of the budget. The Mayor must also ensure that the revenue and expenditure projections for each month and the service delivery targets and performance indicators as set out in the SDBIP are made public within 14 days after their approval.</p> <p>The following National Treasury prescriptions as minimum requirements that must form part of the SDBIP are applicable to the Municipality :</p> <ol style="list-style-type: none"> (1) Monthly projections of revenue to be collected by source. (2) Monthly projections of expenditure (operating and capital) and revenue for each vote. (3) Quarterly projections of service delivery targets and performance indicators for each vote. (4) Ward information for expenditure and service delivery. (5) Detailed capital works plan broken down per ward for three years. <p>* Section 1 of the MFMA defines a "vote" as:</p> <ol style="list-style-type: none"> a) One of the main segments into which a budget of a municipality is divided for the appropriation of money for the different departments or functional areas of the municipality; and b) which specifies the total amount that is appropriated for the purposes of the department or functional area concerned. |
| | <p>Section 28 of the Municipal Finance Management Act deals with adjustments budgets. In terms of the Act, an adjustments budget is intended to do the following: Sub-Section 2 a) Must adjust the revenue and expenditure estimates downwards if there is material under-collection of revenue during the current year b) May appropriate additional revenues that have become available over and above those anticipated in the annual budget, but only to revise or accelerate spending programmes already budgeted for c) May, within a prescribed framework, authorise unforeseeable and unavoidable expenditure recommended by the mayor of the municipality d) May authorise the utilisation of projected savings in one vote towards spending under another vote e) May authorise the spending of funds that were unspent at the end of the past financial year where the under-spending could not reasonably have been foreseen at the time to include projected roll-overs when the annual budget for the current year was approved by the council f) May correct any errors in the annual budget; and g) May provide for any other expenditure within a prescribed framework</p> |

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| Methodology and Content | <p>National Treasury directives are clear on the contents and methodology to derive at the SDBIP.</p> <p>As a first step, the IDP objectives need to be quantified and related into key performance indicators. The budget is aligned to the objectives, projects and activities to enable the SDBIP to serve as monitoring tool for service delivery.</p> <p>The SDBIP is described as a layered plan. The top layer deals with consolidated service delivery targets and time frames. Top Management is held accountable for the implementation of the consolidated projects and Key Performance Indicators. From the consolidated information, top management is expected to develop the next level of detail by breaking up outputs into smaller outputs and then linking and assigning responsibility to middle-level and junior managers.</p> |
| | <p>The SDBIP of the Greater Letaba Municipality consists of strategic objectives derived from the IDP that are aligned with the strategic intent of the organisation. Strategic indicators with targets are set to measure the objectives. The Municipal Manager takes responsibility for the strategic indicators and objectives which will form part of his/her Performance Agreement and Plan. Projects and activities are aligned to the indicators with quarterly targets, time-frame and budget assigned to each.</p> <p>The Strategic Indicators give rise to the institutional indicators for which the Directors will take responsibility. These indicators will form part of the Performance Agreements and Plans of Senior Managers (Directors). Indicators are assigned quarterly targets and responsibilities to monitor performance.</p> <p>Derived from this, the next layer is developed, whereby the details with responsibilities for the next level of management is outlined and forms part of the Lower SDBIP. This lower SDBIP is a management tool for the S57 Managers and need not be made public and is a separate document for each internal department.</p> <p>The SDBIP serves as a management, implementation and monitoring tool that will assist the Mayor, Councilors, Municipal Manager and Directors in delivering services to the community.</p> |

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| <p>Vision and Mission</p> | <p>The strategic vision of the organisation sets the long term goal the Municipality wants to achieve. The vision of Greater Letaba Municipality is:</p> <p>“To be the leading municipality in the delivery of quality services for the promotion for socio economic development”</p> <p>The strategic mission speaks about what the purpose of Greater Letaba Municipality is:</p> <p>" To ensure an effective, efficient and economically viable municipality through: • Provision of accountable, transparent and consultative government • Promotion of local economic development and poverty alleviation • Strengthening cooperative governance • Provision of sustainable and affordable services • Ensuring a safe and healthy environment "</p> |
| <p>Strategy map</p> | <p>The Strategy Map depicts the strategic objectives on how Greater Letaba Municipality will be able to become an outstanding agro-processing and eco-cultural tourism hub while providing sustainable and affordable services to all. These objectives were positioned in terms of the Balanced Scorecard Perspectives being: Learning and Growth; Institutional Processes; Financial results and Community Satisfaction. All operational outputs (projects, initiatives and process) as contained within the SDBIP are aligned to the attainment of one or more of these objectives.</p> |

| Votes and Operational objectives | Votes | Objectives and Targets |
|----------------------------------|--|--|
| | Municipal Manager Office (Vote 0040) | To lead, direct and manage a motivated and inspired administration and account to the Greater Letaba Municipal Council as Accounting Officer for long term municipal sustainability to achieve a good creditor rating within the requirements of the relevant legislation and whereas the following sections within the department, i.e. HIV/Aids, Youth, Disabled and Gender Desk, Communication and Internal Auditing is managed for integration, economic growth, marginalised poverty alleviation, efficient, economic and effective communication and service delivery. |
| | Finance (Vote 0050) | To secure a sound and sustainable management of the financial affairs of Greater Letaba Municipality by managing the budget and treasury office and advising and if necessary assisting the Accounting Officer and the Directors in their duties and delegation contained in the MFMA. Ensuring that the Greater Letaba Municipality is 100% financially viable when it comes to cost coverage and to manage the grant revenue of the municipality so that no grant funding is foregone |
| | Community Services (Vote 0028) | To co-ordinate Environmental Health Services, Sports Arts and Culture, Education, Libraries, Safety and Security, Environmental and Waste management, Health and Social development programmes as well as Disaster management to decrease community affected by disasters |
| | Infrastructure Development and Economic Planning (Votes 0029 and 0022) | <p>To ensure that the service delivery requirements for roads are met and maintenance of water, sewerage and electricity are conducted for access to basic services as well as no less than an average of 100% MIG expenditure</p> <p>To direct the Greater Letaba Municipality's resources for advanced economic development and investment growth through appropriate town and infrastructure planning in order that an environment is created whereby all residents will have a sustainable income.</p> |
| | Corporate Services (Vote 0046) | To ensure efficient and effective operation of council services, human resources and management, legal services and the provision of high quality customer orientated administrative systems. Ensuring 100% compliance to the Skills Development Plan. |
| | | |

- Table A3 Budgeted Financial Performance (revenue and expenditure by municipal vote)A

| 0 | 0 | 2015/16 | 2016/17 | 2017/18 | 0 | | | 2019/20 Medium Term Revenue & Expenditure Framework | | |
|---|---|-----------------|-----------------|-----------------|---------|---------|--------------------|---|---------|---------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | 0 | 0 | Full Year Forecast | 0 | 0 | 0 |
| R thousand | | | | | | | | | | |
| Revenue by Vote | 1 | | | | | | | | | |
| Vote 1 - Executive & Council | | - | - | - | - | - | - | - | - | - |
| 1,1 - Mayor and Council | | | | | | | | | | |
| 1,2 - Municipal Manager | | | | | | | | | | |
| Vote 2 - Finance and Administration | | 326,083 | 294,548 | 316,672 | 366,195 | 401,590 | 401,590 | 395,389 | 420,078 | 449,627 |
| 2,1 - Administrative and Corporate Support | | | | | | | | | | |
| 2,2 - Asset Management | | | | | | | | | | |
| 2,3 - Budget and Treasury Office | | 326,083 | 294,548 | 316,672 | 366,195 | 401,590 | 401,590 | 395,389 | 420,078 | 449,627 |
| 2,4 - Human Resource | | | | | | | | | | |
| 2,5 - Information Technology | | | | | | | | | | |
| 2,6 - Legal Services | | | | | | | | | | |
| 2,7 - Customer Relation and Coordination | | | | | | | | | | |
| 2,8 - Property Services | | | | | | | | | | |
| 2,9 - Risk Management | | | | | | | | | | |
| 2,10 - Supply Chain Management | | | | | | | | | | |
| Vote 3 - Internal Audit | | - | - | - | - | - | - | - | - | - |
| 3,1 - Governance Function | | | | | | | | | | |
| Vote 4 - Community and Public Safety | | - | - | - | - | - | - | - | - | - |
| 4,1 - Cemeteries and crematoriums | | | | | | | | | | |
| 4,2 - Community halls and Facilities | | | | | | | | | | |
| 4,3 - Disaster Management | | | | | | | | | | |
| 4,4 - Libraries and Archives | | | | | | | | | | |
| Vote 5 - Sports and Recreation | | - | - | - | - | - | - | - | - | - |
| 5,1 - Community parks | | | | | | | | | | |
| Vote 6 - Housing | | - | - | - | - | - | - | - | - | - |
| 6,1 - Housing | | | | | | | | | | |
| Vote 7 - Planning and development | | - | - | - | - | - | - | - | - | - |
| 7,1 - Corporate Wide Strategic Planning (IDP & LED) | | | | | | | | | | |
| 7,2 - Town Planning and Building Regulations | | | | | | | | | | |
| 7,3 - Project Management Unit | | | | | | | | | | |
| Vote 8 - Road Transport | | 6,647 | 6,696 | 13,680 | 11,461 | 26,061 | 26,061 | 27,416 | 28,897 | 30,457 |
| 8,1 - Road and Traffic Regulations | | 6,647 | 6,696 | 13,680 | 11,461 | 26,061 | 26,061 | 27,416 | 28,897 | 30,457 |
| 8,2 - Roads | | | | | | | | | | |
| 8,3 - Taxi Ranks | | | | | | | | | | |
| Vote 9 - Energy Sources | | 9,346 | 15,358 | 9,668 | 18,808 | 33,231 | 33,231 | 28,665 | 37,213 | 38,844 |

| | | | | | | | | | | |
|---|---|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| 9,1 - Electricity | | 9,346 | 15,358 | 9,668 | 18,808 | 33,231 | 33,231 | 28,665 | 37,213 | 38,844 |
| 9,2 - Street Lighting | | | | | | | | | | |
| Vote 10 - Waste Water Management | | - | - | - | - | - | - | - | - | - |
| 10,1 - Public Toilets | | | | | | | | | | |
| Vote 11 - Waste Management | | 3,647 | 3,966 | 4,193 | 6,243 | 8,243 | 8,243 | 8,672 | 9,140 | 9,634 |
| 11,1 - Solid Waste Removal | | 3,647 | 3,966 | 4,193 | 6,243 | 8,243 | 8,243 | 8,672 | 9,140 | 9,634 |
| Vote 12 - [NAME OF VOTE 12] | | - | - | - | - | - | - | - | - | - |
| 12.1 - [Name of sub-vote] | | | | | | | | | | |
| Vote 13 - [NAME OF VOTE 13] | | - | - | - | - | - | - | - | - | - |
| 13.1 - [Name of sub-vote] | | | | | | | | | | |
| Vote 14 - [NAME OF VOTE 14] | | - | - | - | - | - | - | - | - | - |
| 14.1 - [Name of sub-vote] | | | | | | | | | | |
| Vote 15 - [NAME OF VOTE 15] | | - | - | - | - | - | - | - | - | - |
| 15.1 - [Name of sub-vote] | | | | | | | | | | |
| Total Revenue by Vote | 2 | 345,723 | 320,569 | 344,213 | 402,708 | 469,125 | 469,125 | 460,142 | 495,328 | 528,562 |
| Expenditure by Vote | 1 | | | | | | | | | |
| Vote 1 - Executive & Council | | 56,239 | 71,525 | 65,495 | 47,800 | 52,383 | 52,383 | 55,043 | 58,189 | 61,461 |
| 1,1 - Mayor and Council | | 46,698 | 61,667 | 58,054 | 39,561 | 43,262 | 43,262 | 43,765 | 46,191 | 48,753 |
| 1,2 - Municipal Manager | | 9,541 | 9,858 | 7,441 | 8,239 | 9,122 | 9,122 | 11,277 | 11,997 | 12,708 |
| Vote 2 - Finance and Administration | | 64,648 | 72,040 | 80,597 | 74,407 | 90,902 | 90,902 | 98,346 | 103,670 | 109,799 |
| 2,1 - Administrative and Corporate Support | | 15,368 | 14,080 | 25,731 | 20,207 | 21,179 | 21,179 | 20,840 | 22,059 | 23,350 |
| 2,2 - Asset Management | | - | - | 4,089 | 4,087 | 4,276 | 4,276 | 5,306 | 5,644 | 6,005 |
| 2,3 - Budget and Treasury Office | | 22,860 | 27,485 | 26,821 | 23,969 | 31,766 | 31,766 | 32,503 | 34,317 | 36,242 |
| 2,4 - Human Resource | | 4,522 | 3,690 | 5,181 | 6,977 | 8,063 | 8,063 | 8,904 | 9,421 | 9,968 |
| 2,5 - Information Technology | | 3,454 | 4,603 | 6,365 | 6,403 | 5,439 | 5,439 | 6,588 | 6,973 | 7,381 |
| 2,6 - Legal Services | | - | - | 6,398 | 4,346 | 7,090 | 7,090 | 6,675 | 7,027 | 7,434 |
| 2,7 - Customer Relation and Coordination | | - | - | 1,428 | 2,152 | 2,152 | 2,152 | 4,060 | 3,859 | 4,092 |
| 2,8 - Property Services | | 18,445 | 22,181 | 1,457 | 3,136 | 7,600 | 7,600 | 10,036 | 10,703 | 11,415 |
| 2,9 - Risk Management | | - | - | 827 | 848 | 865 | 865 | 1,030 | 1,096 | 1,167 |
| 2,10 - Supply Chain Management | | - | - | 2,300 | 2,281 | 2,472 | 2,472 | 2,406 | 2,570 | 2,745 |
| Vote 3 - Internal Audit | | - | - | 1,627 | 1,939 | 2,467 | 2,467 | 2,627 | 2,792 | 2,969 |
| 3,1 - Governance Function | | - | - | 1,627 | 1,939 | 2,467 | 2,467 | 2,627 | 2,792 | 2,969 |
| Vote 4 - Community and Public Safety | | 2,390 | 3,405 | 3,692 | 4,334 | 5,016 | 5,016 | 10,103 | 6,712 | 7,359 |
| 4,1 - Cemeteries and crematoriums | | 220 | 242 | 246 | 258 | 257 | 257 | 291 | 310 | 331 |
| 4,2 - Community halls and Facilities | | 292 | 154 | 717 | 1,484 | 1,503 | 1,503 | 5,551 | 1,862 | 2,191 |
| 4,3 - Disaster Management | | 575 | 1,423 | 1,235 | 1,038 | 1,148 | 1,148 | 1,756 | 1,868 | 1,988 |
| 4,4 - Libraries and Archives | | 1,303 | 1,586 | 1,494 | 1,554 | 2,109 | 2,109 | 2,505 | 2,672 | 2,849 |
| Vote 5 - Sports and Recreation | | 8,916 | 8,658 | 7,707 | 7,691 | 12,330 | 12,330 | 15,182 | 16,321 | 17,400 |
| 5,1 - Community parks | | 8,916 | 8,658 | 7,707 | 7,691 | 12,330 | 12,330 | 15,182 | 16,321 | 17,400 |
| Vote 6 - Housing | | 590 | 653 | 691 | 727 | 727 | 727 | 777 | 830 | 887 |

| | | | | | | | | | | |
|---|---|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| 6,1 - Housing | | 590 | 653 | 691 | 727 | 727 | 727 | 777 | 830 | 887 |
| Vote 7 - Planning and development | | 7,322 | 9,481 | 8,030 | 13,504 | 11,587 | 11,587 | 23,543 | 16,227 | 17,221 |
| 7,1 - Corporate Wide Strategic Planning (IDP & LED) | | 7,322 | 9,481 | 4,589 | 8,840 | 5,621 | 5,621 | 8,744 | 5,367 | 5,657 |
| 7,2 - Town Planning and Building Regulations | | - | - | 1,729 | 2,141 | 3,176 | 3,176 | 11,285 | 7,111 | 7,565 |
| 7,3 - Project Management Unit | | - | - | 1,712 | 2,523 | 2,789 | 2,789 | 3,513 | 3,748 | 3,999 |
| Vote 8 - Road Transport | | 24,546 | 36,934 | 48,787 | 34,878 | 53,831 | 53,831 | 54,020 | 57,289 | 60,759 |
| 8,1 - Road and Traffic Regulations | | 12,211 | 13,778 | 21,085 | 15,613 | 25,737 | 25,737 | 27,957 | 29,713 | 31,581 |
| 8,2 - Roads | | 12,126 | 22,968 | 27,475 | 19,032 | 27,622 | 27,622 | 25,802 | 27,297 | 28,879 |
| 8,3 - Taxi Ranks | | 209 | 188 | 227 | 233 | 472 | 472 | 261 | 279 | 299 |
| Vote 9 - Energy Sources | | 14,365 | 22,834 | 25,834 | 32,487 | 40,450 | 40,450 | 42,687 | 40,832 | 43,109 |
| 9,1 - Electricity | | 12,835 | 20,169 | 22,594 | 24,676 | 34,438 | 34,438 | 32,862 | 34,166 | 36,083 |
| 9,2 - Street Lighting | | 1,530 | 2,664 | 3,239 | 7,811 | 6,012 | 6,012 | 9,824 | 6,666 | 7,026 |
| Vote 10 - Waste Water Management | | 645 | 603 | 636 | 686 | 700 | 700 | 752 | 803 | 858 |
| 10,1 - Public Toilets | | 645 | 603 | 636 | 686 | 700 | 700 | 752 | 803 | 858 |
| Vote 11 - Waste Management | | 9,858 | 4,357 | 4,569 | 4,976 | 5,070 | 5,070 | 5,509 | 5,840 | 6,191 |
| 11,1 - Solid Waste Removal | | 9,858 | 4,357 | 4,569 | 4,976 | 5,070 | 5,070 | 5,509 | 5,840 | 6,191 |
| Vote 12 - [NAME OF VOTE 12] | | - | - | - | - | - | - | - | - | - |
| 12.1 - [Name of sub-vote] | | - | - | - | - | - | - | - | - | - |
| Vote 13 - [NAME OF VOTE 13] | | - | - | - | - | - | - | - | - | - |
| 13.1 - [Name of sub-vote] | | - | - | - | - | - | - | - | - | - |
| Vote 14 - [NAME OF VOTE 14] | | - | - | - | - | - | - | - | - | - |
| 14.1 - [Name of sub-vote] | | - | - | - | - | - | - | - | - | - |
| Vote 15 - [NAME OF VOTE 15] | | - | - | - | - | - | - | - | - | - |
| 15.1 - [Name of sub-vote] | | - | - | - | - | - | - | - | - | - |
| Total Expenditure by Vote | 2 | 189,519 | 230,490 | 247,665 | 223,430 | 275,463 | 275,463 | 308,588 | 309,505 | 328,011 |
| | 0 | 156,204 | 90,079 | 96,548 | 179,277 | 193,661 | 193,661 | 151,554 | 185,822 | 200,551 |

2

1. Insert 'Vote'; e.g. Department, if different to Functional structure

2. Must reconcile to Financial Performance ('Revenue and Expenditure by Functional Classification' and 'Revenue and Expenditure')

3. Assign share in 'associate' to relevant Vote

| | | | | | | | | | |
|-------------------|---|---|---|---|---|---|---|----|----|
| check revenue | - | - | - | 0 | 0 | 0 | - | -2 | - |
| check expenditure | - | - | - | 0 | 0 | 0 | 4 | -4 | -2 |

- Table A4 Budgeted Financial Performance (revenue and expenditure)

| 0 | 0 | 2015/16 | 2016/17 | 2017/18 | 0 | | | | 2019/20 Medium Term Revenue & Expenditure Framework | | |
|--|------|-----------------|-----------------|-----------------|----------------|----------------|--------------------|-------------------|---|----------------|----------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | 0 | 0 | Full Year Forecast | Pre-audit outcome | 0 | 0 | 0 |
| R thousand | 1 | | | | | | | | | | |
| Revenue By Source | | | | | | | | | | | |
| Property rates | 2 | 8,978 | 11,846 | 8,600 | 12,255 | 16,863 | 16,863 | 16,863 | 17,740 | 18,698 | 19,708 |
| Service charges - electricity revenue | 2 | 9,283 | 9,783 | 9,668 | 12,667 | 24,475 | 24,475 | 23,429 | 25,739 | 27,129 | 28,594 |
| Service charges - water revenue | 2 | - | - | - | - | - | - | - | - | - | - |
| Service charges - sanitation revenue | 2 | - | - | - | - | - | - | - | - | - | - |
| Service charges - refuse revenue | 2 | 3,647 | 4,053 | 4,193 | 6,243 | 8,243 | 8,243 | 8,243 | 8,672 | 9,140 | 9,634 |
| Rental of facilities and equipment | | 91 | 142 | 169 | 957 | 957 | 957 | 957 | 1,007 | 1,061 | 1,118 |
| Interest earned - external investments | | 3,925 | 5,886 | 4,606 | 4,520 | 4,520 | 4,520 | 4,520 | 4,755 | 5,011 | 5,282 |
| Interest earned - outstanding debtors | | 7,753 | 9,162 | 10,310 | 8,441 | 19,228 | 19,228 | 19,228 | 20,227 | 21,320 | 22,471 |
| Dividends received | | - | - | - | - | - | - | - | - | - | - |
| Fines, penalties and forfeits | | 1,932 | 1,373 | 993 | 1,200 | 1,200 | 1,200 | 1,200 | 1,262 | 1,331 | 1,402 |
| Licences and permits | | 2,902 | 4,262 | 10,675 | 8,085 | 22,685 | 22,685 | 22,685 | 23,865 | 25,153 | 26,512 |
| Agency services | | 1,813 | 1,976 | 2,259 | 2,176 | 2,176 | 2,176 | 2,176 | 2,289 | 2,413 | 2,543 |
| Transfers and subsidies | | 212,960 | 209,514 | 227,037 | 248,358 | 248,358 | 248,358 | 248,358 | 281,624 | 300,105 | 321,890 |
| Other revenue | 2 | 3,281 | 1,240 | 842 | 34,786 | 37,401 | 37,401 | 37,401 | 14,748 | 15,544 | 16,383 |
| Gains on disposal of PPE | | - | - | 204 | 577 | 577 | 577 | 577 | 607 | 640 | 674 |
| Total Revenue (excluding capital transfers and contributions) | | 256,563 | 259,237 | 279,555 | 340,265 | 386,682 | 386,682 | 385,636 | 402,534 | 427,545 | 456,211 |
| Expenditure By Type | | | | | | | | | | | |
| Employee related costs | 2 | 64,407 | 68,377 | 74,714 | 78,304 | 95,266 | 95,266 | 95,266 | 107,636 | 115,063 | 123,002 |
| Remuneration of councillors | | 17,728 | 18,896 | 20,874 | 22,468 | 22,882 | 22,882 | 22,882 | 24,072 | 25,372 | 26,742 |
| Debt impairment | 3 | 9,514 | 24,546 | 19,200 | 1,957 | 1,957 | 1,957 | 1,957 | 2,058 | 2,170 | 2,287 |
| Depreciation & asset impairment | 2 | 21,570 | 31,106 | 28,681 | 5,043 | 5,942 | 5,942 | 5,942 | 6,251 | 6,589 | 6,945 |
| Finance charges | | - | - | - | - | - | - | - | - | - | - |
| Bulk purchases | 2 | 8,729 | 13,030 | 14,680 | 17,097 | 17,097 | 17,097 | 17,097 | 17,986 | 18,957 | 19,980 |
| Other materials | 8 | - | - | - | - | - | - | - | - | - | - |
| Contracted services | | 9,273 | 13,404 | 13,883 | 15,119 | 19,376 | 19,376 | 19,376 | 19,460 | 20,510 | 21,618 |
| Transfers and subsidies | | - | - | - | - | - | - | - | - | - | - |
| Other expenditure | 4, 5 | 58,299 | 61,130 | 75,634 | 83,443 | 112,944 | 112,944 | 112,944 | 131,125 | 120,845 | 127,437 |
| Loss on disposal of PPE | | - | - | - | - | - | - | - | - | - | - |
| Total Expenditure | | 189,519 | 230,490 | 247,665 | 223,430 | 275,463 | 275,463 | 275,463 | 308,588 | 309,505 | 328,011 |
| Surplus/(Deficit) | | 67,045 | 28,747 | 31,889 | 116,834 | 111,218 | 111,218 | 110,172 | 93,946 | 118,039 | 128,200 |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial and District) | | 89,160 | 61,332 | 64,658 | 62,443 | 82,443 | 82,443 | 82,443 | 57,608 | 67,783 | 72,351 |

| | | | | | | | | | | | |
|---|---|----------------|---------------|---------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|
| Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) | 6 | - | - | - | - | - | - | - | - | - | - |
| Transfers and subsidies - capital (in-kind - all) | | | | | | | | | | | |
| Surplus/(Deficit) after capital transfers & contributions | | 156,204 | 90,079 | 96,548 | 179,277 | 193,661 | 193,661 | 192,615 | 151,554 | 185,822 | 200,551 |
| Taxation | | | | | | | | | | | |
| Surplus/(Deficit) after taxation | | 156,204 | 90,079 | 96,548 | 179,277 | 193,661 | 193,661 | 192,615 | 151,554 | 185,822 | 200,551 |
| Attributable to minorities | | | | | | | | | | | |
| Surplus/(Deficit) attributable to municipality | | 156,204 | 90,079 | 96,548 | 179,277 | 193,661 | 193,661 | 192,615 | 151,554 | 185,822 | 200,551 |
| Share of surplus/ (deficit) of associate | 7 | | | | | | | | | | |
| 0 | | 156,204 | 90,079 | 96,548 | 179,277 | 193,661 | 193,661 | 192,615 | 151,554 | 185,822 | 200,551 |

2

1. Classifications are revenue sources and expenditure type

2. Detail to be provided in Table SA1

3. Previously described as 'bad or doubtful debts' - amounts shown should reflect the change in the provision for debt impairment

4. Expenditure type components previously shown under repairs and maintenance should be allocated back to the originating expenditure group/item; e.g. employee costs

5. Repairs & maintenance detailed in Table A9 and Table SA34c

6. Contributions are funds provided by external organisations to assist with infrastructure development; e.g. developer contributions (detail to be provided in Table SA1)

7. Equity method (Includes Joint Ventures)

8. All materials not part of 'bulk' e.g. road making materials, pipe, cable etc.

| | | | | | | | | | | |
|---------------|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| check balance | - | - | - | -0 | 0 | 0 | | 4 | -2 | -2 |
| Total revenue | 345,723 | 320,569 | 344,213 | 402,708 | 469,125 | 469,125 | 468,079 | 460,142 | 495,328 | 528,562 |

| | | | | | | | | | | | |
|---|---|---------|---------|---------|---------|---------|---------|---------|---------|---------|---------|
| Governance and administration | | 1,631 | 3,922 | 3,613 | 7,086 | 6,420 | 6,420 | 6,420 | 4,942 | - | - |
| Executive and council | | - | - | 1,959 | - | - | - | - | 525 | - | - |
| Finance and administration | | 1,631 | 3,922 | 1,653 | 7,086 | 6,420 | 6,420 | 6,420 | 4,417 | - | - |
| Internal audit | | - | - | - | - | - | - | - | - | - | - |
| Community and public safety | | 17,087 | 27,244 | 64,302 | 44,240 | 44,262 | 44,262 | 44,262 | 51,598 | 55,259 | 76,173 |
| Community and social services | | 10,131 | 18,440 | 16,092 | 3,618 | 2,118 | 2,118 | 2,118 | 4,963 | 3,900 | - |
| Sport and recreation | | 3,298 | 6,740 | 46,132 | 36,422 | 36,466 | 36,466 | 36,466 | 43,635 | 38,583 | 21,681 |
| Public safety | | 3,658 | 2,064 | 2,078 | 4,200 | 5,677 | 5,677 | 5,677 | 3,000 | 12,776 | 54,492 |
| Housing | | - | - | - | - | - | - | - | - | - | - |
| Health | | - | - | - | - | - | - | - | - | - | - |
| Economic and environmental services | | 155,618 | 58,170 | 78,341 | 102,012 | 110,591 | 110,591 | 110,591 | 72,684 | 110,513 | 85,870 |
| Planning and development | | 5,991 | 1,011 | - | - | - | - | - | - | - | - |
| Road transport | | 149,627 | 57,159 | 78,341 | 102,012 | 110,591 | 110,591 | 110,591 | 72,684 | 110,513 | 85,870 |
| Environmental protection | | - | - | - | - | - | - | - | - | - | - |
| Trading services | | 1,906 | 15,621 | 22,423 | 25,939 | 32,389 | 32,389 | 32,389 | 22,330 | 20,050 | 38,508 |
| Energy sources | | 216 | 12,016 | 16,984 | 14,134 | 20,784 | 20,784 | 20,784 | 11,800 | 7,000 | 7,000 |
| Water management | | - | - | - | - | - | - | - | - | - | - |
| Waste water management | | 53 | - | 2,279 | 5,665 | 6,465 | 6,465 | 6,465 | 3,680 | 13,050 | 31,508 |
| Waste management | | 1,638 | 3,605 | 3,160 | 6,140 | 5,140 | 5,140 | 5,140 | 6,850 | - | - |
| Other | | - | - | - | - | - | - | - | - | - | - |
| Total Capital Expenditure - Functional | 3 | 176,243 | 104,957 | 168,680 | 179,277 | 193,662 | 193,662 | 193,662 | 151,554 | 185,822 | 200,551 |
| Funded by: | | | | | | | | | | | |
| National Government | | 89,314 | 53,446 | 61,162 | 56,460 | 76,460 | 76,460 | 76,460 | 57,608 | 60,783 | 65,351 |
| Provincial Government | | - | - | - | - | - | - | - | - | - | - |
| District Municipality | | - | - | - | - | - | - | - | - | - | - |
| Other transfers and grants | | - | - | 6,000 | 5,983 | 5,983 | 5,983 | 5,983 | - | 7,000 | 7,000 |
| Transfers recognised - capital | 4 | 89,314 | 53,446 | 67,162 | 62,443 | 82,443 | 82,443 | 82,443 | 57,608 | 67,783 | 72,351 |
| Borrowing | 6 | - | - | - | - | - | - | - | - | - | - |
| Internally generated funds | | 86,928 | 51,511 | 101,518 | 116,834 | 111,219 | 111,219 | 111,219 | 93,946 | 118,039 | 128,200 |
| Total Capital Funding | 7 | 176,243 | 104,957 | 168,680 | 179,277 | 193,662 | 193,662 | 193,662 | 151,554 | 185,822 | 200,551 |

2

1. Municipalities may choose to appropriate for capital expenditure for three years or for one year (if one year appropriation projected expenditure required for yr2 and yr3).
2. Include capital component of PPP unitary payment. Note that capital transfers are only appropriated to municipalities for the budget year
3. Capital expenditure by functional classification must reconcile to the appropriations by vote
4. Must reconcile to supporting table SA20 and to Budgeted Financial Performance (revenue and expenditure)
6. Include finance leases and PPP capital funding component of unitary payment - total borrowing/repayments to reconcile to changes in Table SA17
7. Total Capital Funding must balance with Total Capital Expenditure
8. Include any capitalised interest (MFMA section 46) as part of relevant capital budget

check balance

- - - - -

| | | | | | | | | | | | | | | | |
|---|---------|----------|----------|----------|---------|--------|----------|---------|--------|----------|----------|----------|---------|---------|---------|
| Total Expenditure | 23,297 | 25,299 | 25,759 | 23,923 | 22,234 | 33,920 | 22,288 | 23,927 | 28,250 | 26,392 | 26,591 | 26,709 | 308,588 | 309,505 | 328,011 |
| Surplus/(Deficit) | 99,140 | (15,672) | (17,745) | (16,102) | (9,509) | 72,726 | (15,639) | (8,052) | 43,696 | (13,138) | (12,804) | (12,954) | 93,946 | 118,039 | 128,200 |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial and District) | 8,500 | 7,970 | 4,101 | 1,509 | 1,509 | 7,500 | 1,789 | 802 | 5,400 | 7,521 | 5,610 | 5,397 | 57,608 | 67,783 | 72,351 |
| Surplus/(Deficit) after capital transfers & contributions | 107,640 | (7,702) | (13,644) | (14,593) | (8,000) | 80,226 | (13,850) | (7,250) | 49,096 | (5,617) | (7,194) | (7,557) | 151,554 | 185,822 | 200,551 |
| Taxation | | | | | | | | | | | | | - | - | - |
| Attributable to minorities | | | | | | | | | | | | | - | - | - |
| Share of surplus/ (deficit) of associate | | | | | | | | | | | | | - | - | - |
| Surplus/(Deficit) | 107,640 | (7,702) | (13,644) | (14,593) | (8,000) | 80,226 | (13,850) | (7,250) | 49,096 | (5,617) | (7,194) | (7,557) | 151,554 | 185,822 | 200,551 |

2

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance check

- - -

- Supporting Table SA26 Budgeted monthly revenue and expenditure (municipal vote)

| R thousand | 0 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | | |
|----------------------------------|----------------|--------------|--------------|--------------|--------------|---------------|--------------|---------------|---------------|---------------|---------------|--------------|---|----------------|----------------|--|
| | July | August | Sept. | October | November | December | January | February | March | April | May | June | 0 | 0 | 0 | |
| Revenue by Vote | | | | | | | | | | | | | | | | |
| Executive & Finance and Internal | 138,225 | 4,059 | 1,489 | 2,382 | 2,178 | 93,675 | 3,569 | 38,989 | 91,471 | 9,875 | 6,987 | - | - | - | - | |
| Community Sports and Housing | | | | | | | | | | | | | | | | |
| Planning | | | | | | | | | | | | | | | | |
| Road | 1,290 | 1,756 | 1,193 | 1,178 | 1,635 | 1,071 | 3,587 | 2,900 | 2,854 | 2,398 | 3,587 | 3,966 | 27,416 | 28,897 | 30,457 | |
| Energy | 983 | 754 | 619 | 824 | 581 | 1,284 | 2,542 | 3,542 | 3,841 | 4,854 | 6,637 | 2,203 | 28,665 | 37,213 | 38,844 | |
| Waste | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Waste | 402 | 609 | 759 | 838 | 948 | 860 | 254 | 498 | 850 | 1,095 | 1,023 | 536 | 8,672 | 9,140 | 9,634 | |
| [NAME OF | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| [NAME OF | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| [NAME OF | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| [NAME OF | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | |
| Revenue by e by Vote | 140,901 | 7,177 | 4,061 | 5,222 | 5,342 | 96,890 | 9,952 | 45,929 | 99,016 | 18,222 | 18,235 | 9,195 | 460,142 | 495,328 | 528,562 | |
| Executive & Finance and Internal | 2,864 | 4,375 | 4,330 | 4,434 | 4,434 | 7,928 | 3,317 | 3,541 | 4,100 | 3,894 | 4,521 | 7,305 | 55,043 | 58,189 | 61,461 | |
| Community Sports and Housing | 8,447 | 9,154 | 8,193 | 8,174 | 8,174 | 15,763 | 6,707 | 9,412 | 6,062 | 6,874 | 7,251 | 4,135 | 98,346 | 103,670 | 109,799 | |
| Planning | 213 | 240 | 183 | 182 | 132 | 197 | 157 | 254 | 352 | 252 | 289 | 175 | 2,627 | 2,792 | 2,969 | |
| Road | 268 | 337 | 442 | 297 | 297 | 346 | 294 | 365 | 246 | 651 | 698 | 5,862 | 10,103 | 6,712 | 7,359 | |
| Energy | 1,276 | 1,144 | 1,240 | 1,452 | 1,240 | 986 | 1,452 | 1,024 | 1,052 | 1,405 | 1,200 | 1,711 | 15,182 | 16,321 | 17,400 | |
| Waste | 1,993 | 1,850 | 1,847 | 1,850 | 1,985 | 1,975 | 1,988 | 1,998 | 1,984 | 1,998 | 1,810 | 2,265 | 23,543 | 16,227 | 17,221 | |
| Waste | 3,241 | 2,462 | 3,714 | 2,772 | 2,772 | 16,447 | 6,508 | 2,800 | 1,520 | 6,500 | 3,512 | 1,774 | 54,020 | 57,289 | 60,759 | |
| Waste | 2,387 | 2,368 | 3,005 | 2,886 | 2,886 | 6,035 | 2,632 | 7,520 | 1,952 | 4,368 | 3,421 | 3,227 | 42,687 | 40,832 | 43,109 | |
| Waste | 95 | 52 | 48 | 52 | 52 | 48 | 69 | 81 | 95 | 52 | 48 | 59 | 752 | 803 | 858 | |
| Waste | 430 | 429 | 572 | 446 | 446 | 437 | 535 | 415 | 621 | 298 | 436 | 445 | 5,509 | 5,840 | 6,191 | |

| | | | | | | | | | | | | | | | |
|---|----------------|-----------------|-----------------|-----------------|-----------------|---------------|-----------------|---------------|---------------|----------------|----------------|-----------------|----------------|----------------|----------------|
| Vote 12 - [NAME OF VOTE 12] | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 13 - [NAME OF VOTE 13] | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 14 - [NAME OF VOTE 14] | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 15 - [NAME OF VOTE 15] | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenditur e by Vote | 21,295 | 22,481 | 23,631 | 22,600 | 22,474 | 50,219 | 23,714 | 27,477 | 18,047 | 26,361 | 23,253 | 27,037 | 308,588 | 309,505 | 328,011 |
| Surplus/(De ficit) before assoc. | 119,606 | (15,304) | (19,571) | (17,378) | (17,131) | 46,671 | (13,762) | 18,452 | 80,969 | (8,139) | (5,018) | (17,842) | 151,554 | 185,822 | 200,551 |
| Taxation | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Attributable to minorities | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Share of surplus/ (deficit) of associate | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Surplus/(De ficit) | 119,606 | (15,304) | (19,571) | (17,378) | (17,131) | 46,671 | (13,762) | 18,452 | 80,969 | (8,139) | (5,018) | (17,842) | 151,554 | 185,822 | 200,551 |

2

1. Surplus (Deficit) must reconcile with Budgeted Financial Performance
check

-4

2

2

- Supporting Table SA28 Budgeted monthly capital expenditure (municipal vote)

| 0 R thousand | 0 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | | |
|---|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|---------------|--------------|------------|---|----------------|----------------|---|
| | July | August | Sept. | October | Nov. | Dec. | January | Feb. | March | April | May | June | 0 | 0 | 0 | |
| Multi-year expenditure to be appropriated | | | | | | | | | | | | | | | | |
| Vote 1 - Execu | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 2 - Financ | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 3 - Intern | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 4 - Comm | - | 970 | - | 1,010 | - | 1,120 | - | - | - | - | - | - | 3,100 | 3,900 | - | - |
| Vote 5 - Sports | 8,640 | 6,500 | 5,100 | 2,300 | 4,520 | 3,600 | 4,150 | 1,950 | 3,540 | 2,035 | 1,300 | - | 43,635 | 38,583 | 21,681 | |
| Vote 6 - Housi | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 7 - Planni | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 8 - Road | 9,870 | 8,500 | 8,900 | 3,740 | 1,850 | 6,200 | 4,500 | 3,500 | 4,471 | 5,210 | - | - | 56,741 | 126,765 | 141,871 | |
| Vote 9 - Energ | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 10 - Wast | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 11 - Wast | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 12 - [NAN | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 13 - [NAN | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 14 - [NAN | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 15 - [NAN | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Capital multi-yea | 18,510 | 15,970 | 14,000 | 7,050 | 6,370 | 10,920 | 8,650 | 5,450 | 8,011 | 7,245 | 1,300 | - | 103,476 | 169,248 | 163,552 | |
| Single-year expenditure to be appropriated | | | | | | | | | | | | | | | | |
| Vote 1 - Execu | - | - | 525 | - | - | - | - | - | - | - | - | - | 525 | - | - | - |
| Vote 2 - Financ | - | - | - | 417 | 2,000 | - | 2,000 | - | - | - | - | - | 4,417 | - | - | - |
| Vote 3 - Intern | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 4 - Comm | 575 | - | 900 | - | 388 | - | - | - | - | - | - | - | 1,863 | - | - | - |
| Vote 5 - Sports | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 6 - Housi | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 7 - Planni | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 8 - Road | 520 | 1,800 | - | - | 1,823 | - | 5,500 | 6,000 | - | - | - | - | 15,643 | 3,748 | 3,999 | |
| Vote 9 - Energ | 700 | - | 1,100 | 2,400 | 600 | - | 1,200 | - | 5,200 | 3,300 | 600 | - | 15,100 | 9,500 | 17,492 | |
| Vote 10 - Wast | - | 2,980 | - | - | - | 700 | - | - | - | - | - | - | 3,680 | 3,326 | 15,508 | |
| Vote 11 - Wast | - | - | 1,400 | 2,115 | - | 890 | 1,000 | - | - | - | 850 | 595 | 6,850 | - | - | |
| Vote 12 - [NAN | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 13 - [NAN | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 14 - [NAN | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 15 - [NAN | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Capital single-ye | 1,795 | 4,780 | 3,925 | 4,932 | 4,811 | 1,590 | 9,700 | 6,000 | 5,200 | 3,300 | 1,450 | 595 | 48,078 | 16,574 | 36,999 | |
| Total Capital Expenditure | 20,305 | 20,750 | 17,925 | 11,982 | 11,181 | 12,510 | 18,350 | 11,450 | 13,211 | 10,545 | 2,750 | 595 | 151,554 | 185,822 | 200,551 | |

2

1. Table should be completed as either Multi-Year expenditure appropriation or Budget Year and Forward Year estimates
2. Total Capital Expenditure must reconcile to Budgeted Capital Expenditure check

Add single year stuff

| Vote Nr | Strategic Objective | Municipal Programme | Measurable Objectives | Performance Indicator title | KPI Unit of measure | Baseline / Status | Annual Target (30/06/2019) | Budget 2019/20 | 1st Quarter (1 Jul-30 Sept 2019) | 2nd Quarter (1 Oct -31 Dec 2019) | 3rd Quarter (1 Jan 31 Mar 2020) | 4th Quarter (1 Apr-30 Jun 2020) | Responsible Person | Evidence requires |
|---|---|---------------------------|--|---|---------------------|-------------------|--|----------------|--|----------------------------------|--|--|--------------------|--|
| KPA 1 MUNICIPAL TRANSFORMATION AND ORGANISATIONAL DEVELOPMENT | | | | | | | | | | | | | | |
| KEY PERFORMANCE INDICATORS | | | | | | | | | | | | | | |
| OUTCOME NINE (OUTPUT 1: IMPLEMENT A DIFFERENTIATED APPROACH TO MUNICIPAL FINANCING, PLANNING AND SUPPORT, OUTPUT 4: ACTIONS SUPPORTIVE OF THE HUMAN SETTLEMENT OUTCOMES) | | | | | | | | | | | | | | |
| | Improved Governance and Organisational Excellence | Human Resource Management | To ensure that the reviewed organizational structure is approved by council by 31 May 2020 | Council approve the Organisational structure | Date | 30-May-19 | Council Approved Organizational structure by 31 May 2020 | Operational | N/A | N/A | N/A | Council Approved Organizational structure by 31 May 2020 | Director Corps | Council Approved Organizational structure, Council Resolution |
| | Improved Governance and Organisational Excellence | Human Resource Management | Reducing the vacancy rate within the financial year | # of vacant positions filled | Number | positions filled | 36 positions filled by 30 May 2020 | Operational | 6 | 12 | 18 | N/A | | Appointment letters |
| | Integrated Sustainable Development | IDP | Approval of the IDP/Budget/PMS process plan by 31 July 2019 | Council approve IDP/Budget/ PMS Process Plan | Date | 29-Jul-18 | Approval of 2019/20 IDP/Budget/PMS Process Plan by 31 July 2019 | Operational | Approval of 2019/20 IDP/Budget/PMS Process Plan by 31 July 2019 | N/A | N/A | N/A | Director PLAN | Council Approved IDP/ Budget/ PMS Process plan, Council Resolution |
| | Integrated Sustainable Development | IDP | Approval of the Draft 2020/21 IDP by 31 March 2020 & final IDP by 31 May 2020 | Council approve IDP witin financial year | Date | 30-Mar-19 | Approval of IDP by Council by 30 June 2020 | Operational | N/A | N/A | Approval of draft 2020/21 IDP by 31 March 2020 | Approval of final 2020/21 IDP by 31 May 2020 | Director PLAN | Council approved Draft & Final IDP resolution, Council Resolution |
| | Improved Governance and Organisational Excellence | PMS | To ensure that SDBIP is finalised by 30 June 2020 | Mayor Approve SDBIP within 28 days after adoption of the Budget and IDP | Date | 30-Jun-19 | Approval of final 2020/21 SDBIP by the Mayor within 28 days after adoption of the Budget and IDP by 30 June 2020 | Operational | N/A | N/A | N/A | Approval of final 2019/20 SDBIP by the Mayor within 28 days after adoption of the Budget and IDP by 30 June 2019 | Municipal Manager | Signed SDBIP by the Mayor |
| | Improved Governance and Organisational Excellence | PMS | To ensure quarterly reporting and compliance within the financial year | # of Quarterly performance reports compiled | Number | 4 | 4 | Operational | 1 | 1 | 1 | 1 | Municipal Manager | Council approved Quarterly reports |
| | Improved Governance and Organisational Excellence | PMS | To ensure that S54 & 56 Managers sign the performance agreements within 30 days after adoption of the final SDBIP. | Signed Performance Agreements by all S54A & 56 Managers | Date | 29-Jul-18 | Performance Agreements signed by Sec 54 & 56 Managers by 31 July 2019 | Operational | Performance Agreements signed by Sec 54 & 56 Managers by 31 July 2019 | N/A | N/A | N/A | Municipal Manager | Signed Performance Agreements for Sec 54 & 56 Managers |
| | Improved Governance and Organisational Excellence | PMS | To ensure quartly assessments for S54 & 56 Managers is conducted within 30 days after the end of the quarter. | # of performance assessments conducted for Sec 54A & 56 Managers | Number | 1 | 12 | Operational | N/A | N/A | 6 | 6 | Municipal Manager | Performance Assessments report |
| | Improved Governance and Organisational Excellence | PMS | To ensure municipal reporting and compliance within the financial year | Submit Annual Institutional Performance report to CoGHSTA, Provincial Treasury and National Treasury by 30 August each year | Date | 30-Aug-18 | Submission of 2018/19 Annu Institutional Performance Repor by 30 August 2019 | Operational | Submission of 2018/19 Annu Institutional Performance Repor by 30 August 2019 | N/A | N/A | N/A | Municipal Manager | Dated proof of submission to CoGHSTA, Provincial and National Treasury |

| Vote Nr | Strategic Objective | Municipal Programme | Measurable Objectives | Performance Indicator title | KPI Unit of measure | Baseline / Status | Annual Target (30/06/2019) | Budget 2019/20 | 1st Quarter (1 Jul-30 Sept 2019) | 2nd Quarter (1 Oct -31 Dec 2019) | 3rd Quarter (1 Jan 31 Mar 2020) | 4th Quarter (1 Apr-30 Jun 2020) | Responsible Person | Evidence requires |
|---------|---|---------------------|---|---|--|-----------------------|--|----------------|----------------------------------|----------------------------------|--|--|--------------------|--|
| | Improved Governance and Organisational Excellence | PMS | To ensure municipal reporting and compliance within the financial year | Submit Mid-Year report to CoGHSTA, Provincial and National Treasury by 25 January each year | Date | 25-Jan-19 | Submission of 2019/20 Mid-year report to CoGHSTA, Provincial Treasury and National Treasury by 25 January 2020 | Operational | N/A | N/A | Submission of 2019/20 Mid-year report to CoGHSTA, Provincial Treasury and National Treasury by 25 January 2020 | N/A | Municipal Manager | Dated proof of submission to CoGHSTA, Provincial and National Treasury |
| | Improved Governance and Organisational Excellence | PMS | To ensure municipal reporting and compliance | Table Annual Report in Council by 31 January each year | Date | 31-01-2019 | Tabling of 2018/19 Annual report in Council by 31 January 2020 | Operational | N/A | N/A | Tabling of 2018/19 Annual report in Council by 31 January 2020 | N/A | Municipal Manager | Council approved Annual report, Council resolution |
| | Improved Governance and Organisational Excellence | PMS | To ensure municipal reporting and compliance within the financial year | Table Oversight report on the Annual Report in Council by 31 March each year | Date | 3/31/2019 | Tabling of 2018/19 Oversight report on the Annual Report in Council by 31 March 2020 | Operational | N/A | N/A | Tabling of 2018/19 Oversight report on the Annual Report in Council by 31 March 2020 | N/A | Municipal Manager | Council approved Oversight report on the Annual report, Council resolution |
| | Improved Governance and Organisational Excellence | PMS | To ensure municipal reporting and compliance within the financial year | Publish Oversight report on the Annual (Media print / Website) within 7 days of adoption | Date | 7-Apr-19 | Publishing of the 2018/19 Oversight report in the Newspaper & Website within 7 days of adoption by 07 April 2020 | Operational | N/A | N/A | N/A | Publishing of the 2018/19 Oversight report in the Newspaper & Website within 7 days of adoption by 07 April 2020 | Municipal Manager | Council approved Annual report, Council resolution |
| | Improved Governance and Organisational Excellence | PMS | To ensure municipal reporting and compliance within the financial year | The Mayor approve SDBIP within 28 days within financial year | Date | 31-Mar-19 | Approval of the reviewed 2019/20 SDBIP in Council by 31 March 2020 | Operational | N/A | N/A | Approval of the reviewed 2019/20 SDBIP in Council by 31 March 2020 | N/A | Municipal Manager | Reviewed 2019/20 SDBIP, Council resolution |
| | Improved Governance and Organisational Excellence | Legal Services | To improve efficiency and effectiveness of municipal administration within the financial year | % Signed Service Level Agreements within 30 days after the appointment of Service Providers | Percentage, (# of SLA s developed/ # of Appointments made) | 100% of SLA developed | 100% | Operational | 100% | 100% | 100% | 100% | Director Corp | Dated signed Service Level Agreements |
| | Improved Governance and Organisational Excellence | Internal Audit | To conduct quarterly assessment on municipal performance within the financial year | # of performance audit reports compiled and issued to the Accounting Officer | Number | 4 | 4 | Operational | 1 | 1 | 1 | 1 | Municipal Manager | Performance Audit report tabled, Council resolution, report signed off by the MM |
| | Improved Governance and Organisational Excellence | Internal Audit | Functionality of Audit within the financial year | Develop Audit action plan for current financial year | Date | 31-Jan-19 | Development of 2018/19 Audit Action plan by 31 January 2020 | Operational | N/A | N/A | Development of 2018/19 Audit Action plan by 31 January 2020 | N/A | Municipal Manager | Council approved audit action plan, Council resolution |

| Vote Nr | Strategic Objective | Municipal Programme | Measurable Objectives | Performance Indicator title | KPI Unit of measure | Baseline / Status | Annual Target (30/06/2019) | Budget 2019/20 | 1st Quarter (1 Jul-30 Sept 2019) | 2nd Quarter (1 Oct -31 Dec 2019) | 3rd Quarter (1 Jan 31 Mar 2020) | 4th Quarter (1 Apr-30 Jun 2020) | Responsible Person | Evidence requires |
|---------|---|---------------------|--|--|--|------------------------------|---|----------------|----------------------------------|----------------------------------|--|--|--------------------|--|
| | Improved Governance and Organisational Excellence | Internal Audit | Functionality of Audit within the financial year | Develop Internal Audit plan for current financial year | Date | 30-Jun-19 | Development of 2018/19 Internal Audit plan by 30 June 2020 | Operational | N/A | N/A | Development of 2018/19 Internal Audit plan by 30 June 2020 | N/A | Municipal Manager | Approved Internal Audit Plan |
| | Improved Governance and Organisational Excellence | Internal Audit | To attain Clean Audit by ensuring compliance to all governance; financial management and reporting requirements by 30 June | % of internal audit issues resolved | Percentage, (# of Internal Audit issues resolved / # of issues raised) | 64% Internal issues resolved | 100% internal audit issues resolved (# of Internal Audit issues resolved / # of issues raised) by June 2020 | Operational | 25% | 50% | 75% | 100% internal audit issues resolved (# of Internal Audit issues resolved / # of issues raised) | Municipal Manager | Resolved IA register/plan, POE submitted |
| | Improved Governance and Organisational Excellence | Internal Audit | To attain Clean Audit by ensuring compliance to all governance; financial management and reporting requirements by 30 June | % of AG issues resolved | Percentage, (# of Auditor General issues resolved / # of issues raised) | 47% AG issues resolved | 100% AG issues resolved by 30 June 2020 | Operational | N/A | N/A | 50% | 100% | Municipal Manager | Resolved AG issues and POE 's submitted |
| | Improved Governance and Organisational Excellence | Risk management | To ensure effective implementation of risk mitigations actions 30 June | % of Risk issues resolved | Percentage, (# Risk issues implemented / resolved / # of risks identified) | 64% Risk issues resolved | 100% Risk issues resolved by 30 June 2020 | Operational | 25% | 50% | 75% | 100% | Municipal Manager | Resolved Risk issues and POE submitted |

| Vote Nr | Strategic Objective | Municipal Programme | Measurable Objectives | Performance Indicator title | KPI Unit of measure | Baseline / Status | Annual Target (30/06/2019) | Budget 2019/20 | 1st Quarter (1 Jul-30 Sept 2019) | 2nd Quarter (1 Oct -31 Dec 2019) | 3rd Quarter (1 Jan 31 Mar 2020) | 4th Quarter (1 Apr-30 Jun 2020) | Responsible Person | Evidence requires |
|---------|---------------------|---------------------|-----------------------|-----------------------------|---------------------|-------------------|----------------------------|----------------|----------------------------------|----------------------------------|---------------------------------|---------------------------------|--------------------|-------------------|
| | | | | | | | | | | | | | | |

| Vote Nr | Strategic Objective | Municipal Programme | Measurable Objectives | Performance Indicator title | KPI Unit of measure | Baseline / Status | Annual Target (30/06/2019) | Budget 2019/20 | 1st Quarter (1 Jul-30 Sept 2019) | 2nd Quarter (1 Oct - 31 Dec 2019) | 3rd Quarter (1 Jan 31 Mar 2020) | 4th Quarter (1 Apr- 30 Jun 2020) | Responsible Person | Evidence requires |
|--|---|---------------------|--|--|--|---|--|----------------|---|---|---|---|--------------------|--|
| KPA 2 : BASIC SERVICE DELIVERY INDICATORS | | | | | | | | | | | | | | |
| OUTPUT 2: IMPROVING ACCESS TO BASIC SERVICES, OUTPUT 3: IMPLEMENTATION OF THE COMMUNITY WORKS PROGRAMME | | | | | | | | | | | | | | |
| | Integrated and Sustainable Human Settlement | Spatial Planning | To ensure that land use applications are processed within 90 days of receipt. | % of land use applications processed | Percentage, (# of applications received / # of land use applications processed) within 90 days | 71% applications processed | 100% | Operational | 100% | 100% | 100% | 100% | Director PLAN | Dated register recording land use applications & Land use applications |
| | Access to Sustainable Basic Services | Waste management | Provision of waste removal within the financial year | # of HH with access to refuse removal | Number | 4654 HH accessed refuse removal once a week | 4,654 | Operational | 4,654 | 4,654 | 4,654 | 4,654 | Director COMM | Rooster/ waste management reports |
| | Access to Sustainable Basic Services | Electricity | To ensure provision of electricity services | # of HH with access to electricity | Number | 56905 HH accessed electricity | 56,905 | Operational | N/A | N/A | N/A | 56,905 | Director TECH | Electricity/ Finance reports |
| | Improved Governance and Organisational Excellence | Legal | To monitor the review of by laws and policies within a financial year | # of By laws reviewed within the financial year | Number | 2 | 28 policies and 5 of By laws reviewed by 30 June 2020 | Operational | N/A | N/A | N/A | 28 policies and 5 By-Laws | | Council approved policies and By-laws (Council Resolution) |
| | Improved Governance and Organisational Excellence | Legal | To monitor the review of by laws and policies within a financial year | # of by laws promulgated within the financial year | Number | 2 | 5 of By laws promulgated/ by laws due for promulgation by 30 June 2020 | Operational | N/A | N/A | N/A | 5 By-Laws | Municipal Manager | By laws promulgated |
| | Access to Sustainable Basic Services | Electricity | To ensure reduction of electricity losses within a financial year | % of electricity losses reduced | Percentage | 48 | 21 % of electricity losses reduced : # of electricity lost / % of electricity supplied | Operational | 21% of electricity losses reduced : # of electricity lost / % of electricity supplied | 21% of electricity losses reduced : # of electricity lost / % of electricity supplied | 21% of electricity losses reduced : # of electricity lost / % of electricity supplied | 21% of electricity losses reduced : # of electricity lost / % of electricity supplied | CFO | Electricity/ Finance reports |
| Head Office | Access to Sustainable Basic Services | Infrastructure | To monitor the development and MIG implementation plan within a financial year | Development of MIG implementation Plan | Date | 30-Jul-18 | Approved MIG Implementation Plan by 30 June 2018 | Operational | Approved MIG Implementation Plan | N/A | N/A | N/A | Director TECH | Approved MIG Implementation Plan Council Resolution |

| Vote Nr | Strategic Objective | Municipal Programme | Measurable Objectives | Performance Indicator title | KPI Unit of measure | Baseline / Status | Annual Target (30/06/2019) | Budget 2019/20 | 1st Quarter (1 Jul-30 Sept 2019) | 2nd Quarter (1 Oct -31 Dec 2019) | 3rd Quarter (1 Jan 31 Mar 2020) | 4th Quarter (1 Apr- 30 Jun 2020) | Responsible Person | Evidence requires |
|--|---|------------------------|--|---|---------------------|----------------------------------|----------------------------|----------------|----------------------------------|----------------------------------|---------------------------------|----------------------------------|--------------------|---------------------------------------|
| KPA 3 : LOCAL ECONOMIC DEVELOPMENT | | | | | | | | | | | | | | |
| KEY PERFORMANCE INDICATORS | | | | | | | | | | | | | | |
| OUTCOME 9: IMPLEMENTATION OF THE COMMUNITY WORK PROGRAMME | | | | | | | | | | | | | | |
| | Improved Governance and Organisational Excellence | Improved local economy | To ensure Promotion of local economy within the financial year | # of jobs created through municipal funded Capital | Number | 1127 jobs created | 600 | Operational | 150 | 150 | 150 | 150 | Director TECH | Proof for SMME s supported |
| | Improved Governance and Organisational Excellence | Improved local economy | To ensure Promotion of local economy within the financial year | # of SMME supported through Syppy Chain | Number | 215 SMME s supported | 120 | Operational | 30 | 30 | 30 | 30 | | Proof for SMME s supported |
| | Integrated Sustainable Development | Improved local economy | To ensure Promotion of local economy within the financial year | # of EPWP reports compiled and submitted to Council | Number | 12 EPWP reports generated | 12 | Operational | 3 | 3 | 3 | 12 | Director TECH | EPWP reports |
| | Integrated Sustainable Development | Improved local economy | To ensure Coordination of Agriculture forums within the financial year | # of Agriculture Forums coordinated | Number | 4 Agriculture forums coordinated | 4 | Operational | 1 | 1 | 1 | 1 | Director PLAN | Agenda, Minutes & Attendance register |

| Vote Nr | Strategic Objective | Municipal Programme | Measurable Objectives | Performance Indicator title | KPI Unit of measure | Baseline / Status | Annual Target (30/06/2019) | Budget 2019/20 | 1st Quarter (1 Jul-30 Sept 2019) | 2nd Quarter (1 Oct -31 Dec 2019) | 3rd Quarter (1 Jan 31 Mar 2020) | 4th Quarter (1 Apr- 30 Jun 2020) | Responsible Person | Evidence required |
|--|-----------------------------------|------------------------|--|--|--|----------------------|--|----------------|---|---|--|--|--------------------|--|
| KPA 4 MUNICIPAL FINANCIAL VIABILITY | | | | | | | | | | | | | | |
| | Sustainable Financial Institution | Revenue | To ensure improvement in revenue collection within the financial year | % of revenue collected within the financial yer | Percentage (Revenue billed for the year) | 82% | 95% | Operational | 95% | 95% | 95% | 95% | CFO | Financial reports |
| | Sustainable Financial Institution | Revenue | To monitor debt collections within a financial year | % in debts collected within the financial year | Percentage (Debtors) | New | % in debt collected (# of debt collected/ | Operational | % in debt collected (# of debt collected/ | % in debt collected (# of debt collected/ | % in debt collected (# of debt collected/ | % in debt collected (# of debt collected/ | CFO | Financial reports |
| | Sustainable Financial Institution | Revenue | To monitor the implementation of municipal services within a financial year | # of data cleansing performed (Meter services) within the financial year | Number | 1 data cleansing | 4 | Operational | 1 | 1 | 1 | 1 | CFO | Financial reports |
| | Sustainable Financial Institution | Expenditure Management | Provision of free basic services within the financial year | # of HH receiving free basic services within the financial year | Number | 2265 | 1500 | Operational | N/A | N/A | N/A | 1500 | | Updated Indigent register |
| | Sustainable Financial Institution | Budget and Reporting | To ensure that quarterly financial statements are prepared within 14 days after the end of each quarter. | # of quarterly financial statements submitted to Provincial Treasury | Number | 4 | 4 | Operational | 1 | 1 | 1 | 1 | CFO | Dated proof of submission Financial Statements |
| | Sustainable Financial Institution | Budget and Reporting | To ensure compliance with legislation within the financial year | Council approved Budget within the financial year | Date | 31-Mar-19 | Approval of Draft 2019/20 Budget by Council on 31 March 2020 | Operational | N/A | N/A | Approval of Draft 2019/20 Budget by Council on 31 March 2020 | Approval of Final 2019/20 Budget by Council on 31 May 2020 | CFO | Council approved Draft Budget, Council Resolution |
| | Sustainable Financial Institution | Budget and Reporting | To ensure compliance with legislation within the financial year | Council approved Budget policies | Date | 21 policies approved | Approval of 21 budget related policies by Council on 31 March 2020 | Operational | N/A | N/A | N/A | Approval of 21 budget related policies by Council on 31 March 2020 | CFO | Council Approved Budget related policies, Council Resolution |

| | | | | | | | | | | | | | | |
|--|-----------------------------------|----------------------|---|---|--------|--------------|--|-------------|--|------------------------|--|--|-----|--|
| | Sustainable Financial Institution | Budget and Reporting | To ensure compliance with legislation within the financial year | Council approved Adjustment budget by 28 February each year | Date | 28-Feb-19 | Approval of 2019/20 Adjustment budget in Council by 28 February 2020 | Operational | N/A | N/A | Approval of 2019/20 Adjustment budget in Council by 28 February 2020 | N/A | CFO | Council approved adjustment budget, Council Resolution |
| | Sustainable Financial Institution | Budget and Reporting | To ensure compliance with legislation within the financial year | Submit Unaudited annual financial statements by 31 August each year | Date | 31-Aug-18 | Submission of Unaudited Financial Statements by 31 August 2019 | Operational | Submission of Unaudited Financial Statements by 31 August 2019 | N/A | N/A | N/A | CFO | Dated proof of submission of Unaudited AFS |
| | Sustainable Financial Institution | Budget and Reporting | To ensure compliance with legislation within the financial year | # of Sec 32 Register developed and updated | Number | 12 | 12 Sec 32 register developed and updated by 30 June 2019. | Operational | 3 | 3 | 3 | 3 | CFO | Dated proof of Sec 32 register |
| | Sustainable Financial Institution | Budget and Reporting | To ensure compliance with legislation within the financial year | Council approved Finance by-laws within the financial year | Date | Not approved | Approval of 4 Finance by-laws by 31 May 2020. | Operational | N/A | N/A | n/a | Approval of Finance by-laws by 31 May 2020 | CFO | Council approved finance by-laws, Council Resolution |
| | Sustainable Financial Institution | Budget and Reporting | To ensure compliance with legislation within the financial year | # of Finance compliance report submitted to Treasuries & CoGHSTA | Number | 12 | 12 Finance compliance report submitted | Operational | 3 | 3 | 3 | 3 | CFO | Financial reports |
| | Sustainable Financial Institution | Budget and Reporting | To ensure compliance with legislation within the financial year | Submit monthly Sec 71 reports to Provincial treasury within 10 working days | Date | | Sec 71 reports submitted to Provincial Treasury within 10 working days | Operational | Within 10 working days | Within 10 working days | Within 10 working days | Within 10 working days | CFO | Dated proof of submission |

| | | | | | | | | | | | | | | |
|--|-----------------------------------|-------------------------|---|---|------------------------------------|---|---|-------------|---|---|---|---|-------------------|---------------------------------------|
| | Sustainable Financial Institution | Supply Chain Management | To improve financial viability within the financial year | Appoint Supply Chain Committees | Date | SCM structures appointed by 30 June 2019 | Appointment of Supply Chain Structures (Bid Specifications, Bid Evaluation and Bid Adjudication Committees) by 31 July 2019 | Operational | Appointment of Supply Chain Structures (Bid Specifications, Bid Evaluation and Bid Adjudication Committees) by 31 July 2019 | N/A | N/A | N/A | Municipal Manager | Appointment Letters |
| | Sustainable Financial Institution | Supply Chain Management | To ensure payment of service providers within 30 days of the submission of invoices. | % invoices paid within 30 days of receipt from the service providers | Percentage | Payment of invoices within 30 days of receipt from the service provider | Payment of invoices within 30 days of receipt from the service provider | Operational | Within 30 days of receipt from the service provider | Within 30 days of receipt from the service provider | Within 30 days of receipt from the service provider | Within 30 days of receipt from the service provider | CFO | Dated proof of payment |
| | Sustainable Financial Institution | Assets Management | To ensure compliance with legislation within the financial year | # Assets verifications conducted in line with GRAP standards | Number | 2 | 2 | Operational | N/A | 1 | N/A | 1 | CFO | Quarterly Assets verification reports |
| | Sustainable Financial Institution | MIG | To effectively manage the financial affairs of the municipality within the financial year | % of PMU Management budget spent as approved by Council within the financial year | Percentage (Budget spent/Budgeted) | New | 100% R 3 513 047,15 PMU Management Budget spent | Capital | 15% R 526 957,07 PMU Management Budget spent | 35% R 1 229 566,50 PMU Management Budget spent | 70% R 2 459 123,01 PMU Management Budget spent | 100% R 3 513 047,15 PMU Management Budget spent | TECH | Financial reports |
| | Sustainable Financial Institution | Expenditure Management | To effectively manage the financial affairs of the municipality within the financial year | % capital budget spent as approved by Council within the financial year | Percentage | 100% | 100% R 151 554 220 Capital Budget spent | Capital | 15% R 22 733 133 Capital Budget spent | 35% R 53 043 977 Capital Budget spent | 75% R 113 665 665 Capital Budget spent | 100% R 151 554 220 Capital Budget spent | CFO | Financial reports |
| | Sustainable Financial Institution | Expenditure Management | To effectively manage the financial affairs of the municipality within the financial year | % Operational and maintenance budget spent as approved by Council within the financial year | Percentage | New | 100% R 402 534 443,36 Operational Budget spent | Operational | 15% R 60 380 166,50 Capital Budget spent | 35% R 140 887 055,18 Capital Budget spent | 75% R 281 774 110,35 Capital Budget spent | 100% R 402 534 443,36 Operational Budget spent | CFO | Financial reports |

| | | | | | | | | | | | | | | |
|-----------------------------------|-----------------------------------|------------------------|---|--|------------|----------------------|--------------------------------------|-------------|------------------------------------|-------------------------------------|-------------------------------------|--------------------------------------|------|-------------------|
| | Sustainable Financial Institution | Expenditure Management | To effectively manage the financial affairs of the municipality within the financial year | % MIG budget spent as approved by Council within the financial year | Percentage | 100% | 100% R 54 094 952,85 MIG expenditure | Capital | 15% R 8 114 242,93 MIG expenditure | 35% R 18 933 233,50 MIG expenditure | 70% R 37 866 467 MIG expenditure | 100% R 54 094 952,85 MIG expenditure | TECH | Financial reports |
| Sustainable Financial Institution | Expenditure Management | Expenditure Management | To effectively manage the financial affairs of the municipality within the financial year | % INEP Budget spent as approved by Council within financial year | Percentage | 0% | 100% R 0 INEP expenditure | Capital | 15% R 0 INEP expenditure | 35% R 0 INEP expenditure | 70% R 0 INEP expenditure | 100% R 0 INEP expenditure | TECH | Financial reports |
| | Sustainable Financial Institution | Expenditure Management | To effectively manage the financial affairs of the municipality within the financial year | % FMG budget spent as approved by Council within the financial year | Percentage | 100% FMG expenditure | 100% R 2 145 000 FMG expenditure | Operational | 15% R 321 750 FMG Expenditure | 35% R 750 750 FMG Expenditure | 70% R 1 501 500 FMG Expenditure | 100% R 2 145 000 FMG Expenditure | CFO | Financial reports |
| | Sustainable Financial Institution | Expenditure Management | To effectively manage the financial affairs of the municipality within the financial year | % EPWP budget spent as approved by Council within the financial year | Percentage | 100% | 100% R 2 026 013,95 EPWP expenditure | Operational | 15% R 303 902,09 EPWP expenditure | 35% R 709 104,88 EPWP expenditure | 70% R 1 418 209,77 EPWP expenditure | 100% R 2 026 013,95 EPWP expenditure | TECH | Financial reports |
| | Sustainable Financial Institution | Expenditure Management | To effectively manage the financial affairs of the municipality within the financial year | % FBS budget spent as approved by Council within the financial year | Percentage | 102% | 100% R 1 159 517 FBS expenditure | Operational | 15% R 173 927,55 FBS expenditure | 35% R 405 830,95 FBS expenditure | 70% R 811 661,90 FBS expenditure | 100% R 1 159 517 FBS expenditure | CFO | Financial reports |

| Vote Nr | Strategic Objective | Programmes | Measurable Objectives | Performance Indicator title | KPI Unit of measure | Baseline | Annual Target (30/06/2019) | Budget 2019/20 | 1st Quarter (1 Jul-30 Sept 2019) | 2nd Quarter (1 Oct -31 Dec 2019) | 3rd Quarter (1 Jan 31 Mar 2020) | 4th Quarter (1 Apr- 30 Jun 2020) | Responsible Person | Evidence required |
|---------|---------------------|------------|-----------------------|-----------------------------|---------------------|----------|----------------------------|----------------|----------------------------------|----------------------------------|---------------------------------|----------------------------------|--------------------|-------------------|
|---------|---------------------|------------|-----------------------|-----------------------------|---------------------|----------|----------------------------|----------------|----------------------------------|----------------------------------|---------------------------------|----------------------------------|--------------------|-------------------|

KPA 5 : GOOD GOVERNANCE AND PUBLIC PARTICIPATION

KEY PERFORMANCE INDICATORS

OUTCOME 9 (OUTPUT 5: DEEPEN DEMOCRACY THROUGH A REFINED WARD COMMITTEE MODEL, OUTPUT 6: ADMINISTRATIVE AND FINANCIAL CAPABILITY)

| | | | | | | | | | | | | | | |
|--|---|---------------------------|---|---|--|---|------|-------------|------|------|------|------|-------------------------|---------------------------------------|
| | Improved Governance and Organisational Excellence | Council | To ensure functionality of Council committee within the financial year. | # of Council Meetings held within the financial year | Number | 12 Council meetings held | 4 | Operational | 1 | 1 | 1 | 1 | Director Corp | Agenda, Minutes & attendance register |
| | Improved Governance and Organisational Excellence | Council | To ensure functionality of EXCO committee within the financial year. | # of EXCO meetings held within the financial year | Number | 12 EXCO meetings held | 4 | Operational | 1 | 1 | 1 | 1 | Director Corp | Agenda, Minutes & attendance register |
| | Improved Governance and Organisational Excellence | Committees | To ensure functionality of Council committee within the financial year. | # of Ward Committee reports submitted to Office of the Speaker | Number | 348 Ward Committee reports submitted | 360 | Operational | 90 | 90 | 90 | 90 | Manager (Mayors Office) | Agenda, Minutes & attendance register |
| | Improved Governance and Organisational Excellence | Committees | To ensure functionality of Council within the financial year | # of MPAC meetings held within the financial year | Number | 14 MPAC meetings held | 12 | Operational | 3 | 3 | 3 | 3 | | Agenda, Minutes & attendance register |
| | Improved Governance and Organisational Excellence | Human Resource management | To ensure functionality of Council within the financial year | # of LLF meetings held within the financial year | Number | 13 LLF meetings held | 12 | Operational | 3 | 3 | 3 | 3 | Director Corp | Agenda, Minutes & attendance register |
| | Improved Governance and Organisational Excellence | Labour Relations | To ensure functionality of Municipality within the financial year | % in implementation of LLF resolutions within the financial year | Percentage (# of resolutions taken/ # of resolutions implemented). | 100% | 100% | Operational | 100% | 100% | 100% | 100% | Director Corp | Updated Resolutions register |
| | Improved Governance and Organisational Excellence | Public Participation | To ensure public involvement in the IDP review | # of IDP/Budget/PMS REP Forum meetings held within the financial year | Number | 5 IDP/Budget/PMS REP Forum meetings held | 5 | Operational | 1 | 1 | 1 | 2 | Director PLAN | Agenda & Attendance register |
| | Improved Governance and Organisational Excellence | Public Participation | To ensure public involvement in the IDP review within a financial year | # of IDP/Budget/PMS Steering Committee meetings within the financial year | Number | 5 IDP/Budget/PMS Steering Committee meetings held | 5 | Operational | 1 | 1 | 1 | 2 | Director PLAN | Agenda & Attendance register |

| | | | | | | | | | | | | | | |
|--|---|----------------------|---|---|---|---|---|-------------|--|--|--|--|-------------------------|---|
| | Improved Governance and Organisational Excellence | Public Participation | To promote accountability within the municipality | % of complaints resolved | Percentage (# of resolutions taken/ # of resolutions implemented). | | 100% of complaints resolved(# of complaints received / # of complaints attended) | Operational | 100% | 100% | 100% | 100% | Director Corps | Updated Complaints Management Register |
| | Improved Governance and Organisational Excellence | Public Participation | To ensure public involvement in Mayoral Imbizo 's within a financial year | # of quarterly Community feedback meetings held within a financial year | Number | 4 Mayoral Imbizo held | 4 | Operational | 1 | 1 | 1 | 1 | Manager (Mayors Office) | Agenda & Attendance register |
| | Improved Governance and Organisational Excellence | Committees | To ensure functionality of Audit committee within a financial year | # of Audit Committee meetings held within the financial year | Number (Accumulative) | 6 Audit Committee meetings held | 4 | Operational | 1 | 1 | 1 | 1 | Municipal Manager | Agenda, Minutes & Attendance register |
| | Improved Governance and Organisational Excellence | Committees | To ensure functionality of Audit committee within a financial year | % of Audit and Performance Audit Committees resolutions implemented within the financial year | Percentage | New | 100% of Audit and Performance Audit Committee resolutions implemented | Operational | 100% | 100% | 100% | 100% | Municipal Manager | Audit Committee resolutions register |
| | Improved Governance and Organisational Excellence | Risk | To ensure functionality of Risk committee within the financial year. | Council approved Fraud and Anti Corruption strategy | Number | Fraud & Anti Corruption Strategy not reviewed | Approved Fraud and Anti Corruption strategy | Operational | N/A | N/A | N/A | Approved Fraud and Anti Corruption strategy | Municipal Manager | Approved Fraud and Anti Corruption strategy |
| | Improved Governance and Organisational Excellence | Legal | To monitor response in terms of the fraud and corruption cases registered | # of Fraud and Corruption cases investigated | Number(# of cases registered / # of cases investigated within a financial year | New | # of Fraud and Corruption cases investigated : # of cases registered / # of cases investigated yearly | | # of Fraud and Corruption cases investigated : # of cases registered / # of cases investigated quarterly | # of Fraud and Corruption cases investigated : # of cases registered / # of cases investigated quarterly | # of Fraud and Corruption cases investigated : # of cases registered / # of cases investigated quarterly | # of Fraud and Corruption cases investigated : # of cases registered / # of cases investigated quarterly | Director Corps | Updated Fraud and Corruption case register |

| 2019/20 CAPITAL WORKS PLAN FOR MULTI-YEAR PROJECTS | | | | | | |
|--|------------------------------|---|-------------------|-----------------|--------------------------------|---------------------|
| Region/Location/Ward | Programme | Project Name | Source of funding | Original Budget | Mid Term Expenditure Framework | |
| | | | | | Budget Year 2020/21 | Budget Year 2021/22 |
| All wards | Property services | Land Use Application | GLM | 526,000.00 | 554,404.00 | 584,342.00 |
| 6 | Roads & Stormwater | Mokwasele cemetery paving | GLM | 600,000.00 | 6,000,000.00 | 6,000,000.00 |
| 14 | Roads & Stormwater | Lemondokop street paving paving | GLM | 800,000.00 | 6,000,000.00 | 9,454,525.14 |
| 2 | Roads & Stormwater | Motshakga street paving | GLM | 600,000.00 | 6,000,000.00 | 6,000,000.00 |
| 26 | Roads & Stormwater | Jokong street paving | MIG | 9,861,763.79 | 14,002,125.25 | 6,113,110.96 |
| 7 | Roads & Stormwater | Makhutukwe Street Paving (designs) | GLM | 3,000,000.00 | 10,000,000.00 | 3,000,000.00 |
| 1 | Roads & Stormwater | Rasewana and Lenokwe (Designs) | GLM | 7,000,000.00 | 8,000,000.00 | |
| 4 | Roads & Stormwater | Manningburg street paving (Designs & Construction) | GLM | 8,000,000.00 | | |
| 20,21,26 & 30 | Roads & Stormwater | Highmast in Maphalle, Shawela, Ramaroka, Block 18 and Polasene | GLM | 3,000,000.00 | 3,500,000.00 | 8,503,289.67 |
| Head Office | Electricity | Household connection in 7 villages | GLM | 5,983,000.00 | 10,635,000.00 | 12,500,000.00 |
| 27 | Sports & Recreation | Mamanyoha Sports Complex | GLM | 13,050,771.00 | 13,902,226.35 | |
| 16 | Sports & Recreation | Rotterdam Sports Complex | GLM | 11,884,802.00 | 10,000,000.00 | |
| 25 | Community Halls & Facilities | Shamfana Community Hall (Planning) | GLM | | 2,000,000.00 | 1,500,000.00 |
| 5 | Community Halls & Facilities | Ward 5 Community Hall (Planning) | GLM | 600,000.00 | 3,100,000.00 | 3,900,000.00 |
| 19,20,21,26 & 30 | Electricity | To erect and energise 7x Highmast lights in Jamela, Jokong, Maphalle, Shawela, Ramaroka, Block 18 and Polasene by 30 June 2020. | GLM | 3,300,000.00 | 2,500,000.00 | 10,491,920.18 |
| All wards | Roads & Stormwater | Low level Bridges | GLM | 2,980,000.00 | 3,326,363.95 | 15,508,297.94 |
| 3 & 4 | Roads & Stormwater | Rehabilitation of Ga-Kgapane streets- Phase 3 | GLM | 3,000,000.00 | | 4,200,000.00 |
| 6 | Roads & Stormwater | Paving-Mokwasele Cemetery | GLM | 3,000,000.00 | 10,000,000.00 | 3,000,000.00 |
| 14 | Community Halls & Facilities | Lemondokop Community Hall (Planning) | GLM | 3,600,000.00 | 8,454,525.14 | 4,000,000.00 |
| 12 | Roads & Stormwater | Itieleng-Sekgosesa street paving | GLM | 7,178,993.78 | 7,644,260.61 | |
| 14 | Roads & Stormwater | Lemondokop street paving | GLM | 3,600,000.00 | 8,454,525.14 | 4,000,000.00 |
| 24 | Roads & Stormwater | Mamogadi street paving | GLM | | 400,000.00 | 15,700,000.00 |
| 4 | Roads & Stormwater | Mapaana street paving | GLM | 300,000.00 | 12,332,072.00 | 4,000,000.00 |
| 6 | Roads & Stormwater | Khetothone street paving | GLM | 300,000.00 | 12,332,072.00 | 4,000,000.00 |
| 5 | Roads & Stormwater | Matemaisa street paving | GLM | 400,000.00 | 2,500,000.00 | 7,500,000.00 |
| 9 | Roads & Stormwater | Ward 9 (Sekgopo) street paving | GLM | 400,000.00 | 2,500,000.00 | 75,000,000.00 |
| 13 | Roads & Stormwater | Ward 13 (Senwamokgope) street paving | GLM | 400,000.00 | 2,500,000.00 | 7,500,000.00 |
| 15 | Roads & Stormwater | Ward 15 (Phase2) street paving | GLM | 400,000.00 | 2,500,000.00 | 7,500,000.00 |
| 23 | Roads & Stormwater | Maupa street paving | GLM | 400,000.00 | 2,500,000.00 | 7,500,000.00 |
| 7 | Roads & Stormwater | Ramoadi street paving | GLM | 400,000.00 | 2,500,000.00 | 7,500,000.00 |
| 29 | Roads & Stormwater | Mokgoba street paving | GLM | 400,000.00 | 250,000.00 | 7,500,000.00 |
| 16 | Roads & Stormwater | Sepukuhjje street paving | GLM | 400,000.00 | 2,500,000.00 | 7,500,000.00 |
| 19 | Roads & Stormwater | Mohlabaneng street paving | GLM | 400,000.00 | 6,600,000.00 | 4,500,000.00 |
| 21 | Roads & Stormwater | Ramartoka street paving | GLM | 400,000.00 | 2,500,000.00 | 7,500,000.00 |
| 2 | Roads & Stormwater | Motsinoni street paving | GLM | 400,000.00 | 6,600,000.00 | 4,500,000.00 |
| 27 | Community Halls & Facilities | Itihlokwwe Community Hall (Planning) | GLM | 600,000.00 | 5,700,000.00 | 1,500,000.00 |
| 16 | Community Halls & Facilities | Rotterdam Library | GLM | 500,000.00 | 3,000,000.00 | 4,500,000.00 |
| Head Office | Local Economic Development | Review of LED strategy | GLM | 200,000.00 | 421,600.00 | 444,788.00 |
| 12 | Sports & Recreation | Thakgalane Sports Complex | MIG | 10,000,000.00 | 14,681,858.07 | 11,325,141.93 |
| 1 | Sports & Recreation | Madumeleng/shotong Sports Complex | GLM | 10,000,000.00 | 15,151,030.59 | 10,355,969.41 |
| | Roads & Stormwater | Ramodumo street paving | GLM | | 600,000.00 | 15,458,044.80 |
| 29 | Roads & Stormwater | Modjadji Ivory Route Phase 1 | GLM | 6,000,000.00 | | |
| All | Electricity | Upgrade of Electricity to NERSA Standards-NERSA Compliance | GLM | 924,760.00 | | |
| 29 | Electricity | Refurbishment of LV Network | GLM | 3,800,000.00 | | |
| 5 | Sports & Recreation | Kgapane Stadium Phase 3 | MIG | 11,001,978.00 | | |
| 10 | Roads & Stormwater | Upgrading of streets- Sekgopo Moshate | MIG | 5,283,210.00 | | |
| 8 | Roads & Stormwater | Upgrading of streets- Mamphakhate | MIG | 7,450,000.00 | | |
| 4 | Roads & Stormwater | Las Vegas Street paving | MIG | 4,987,800.00 | | |
| 20 | Roads & Stormwater | Upgrading of streets- Dichosing | MIG | 5,503,600.00 | | |
| 24 | Roads & Stormwater | Upgrading of streets -Ga-Ntata | MIG | 5,401,000.00 | | |
| 20 | Roads & Stormwater | Rampepem Access Bridge (designs) | MIG | 1,000,000.00 | 4,000,000.00 | 2,400,000.00 |

MUNICIPAL TRANSFORMATION AND DEVELOPMENT

| 2019/20 WARD INFORMATION FOR EXPENDITURE AND SERVICE DELIVERY /CAPITAL WORKS PLAN SUMMARY OF CAPITAL PROJECTS FOR THE YEAR | | | | | | | | | | | | | | |
|--|---|------------------------|--|---|------------|-----------------|-----------------------------|-------------------|-----------------|--|--|-----------------------------------|---|---|
| MUNICIPAL TRANSFORMATION | | | | | | | | | | | | | | |
| Region | Strategic Objective | Programme | Projects | Project Name | Start Date | Completion date | Project Owner | Source of funding | Original Budget | 1st Q Target | 2nd Q Target | 3rd Q Target | 4th Q Target | Evidence required |
| Head office | Improved Governance and Organisational Excellence | Executive & Council | To Purchase Microwave by 30 June 2020 | Supplh & delivery of Microwave | 7/1/2019 | 6/30/2020 | Director Corps | GLM | 5,000 | Develop Specifications and submit to SCM | SCM processes Finalised, Appointment of the Service Provider | Microwave purchased and delivered | N/A | Payment Certificate and delivery note/GRN |
| Head office | Improved Governance and Organisational Excellence | Information Technology | To purchase POE switches replacement by 30 June 2020 | Supply & delivery of POE switches replacement | 7/1/2019 | 6/30/2020 | Director Corps | GLM | 450,000 | Develop Specification and Submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | POE switches replacement purchased & delivered | Payment Certificate and delivery note/GRN |
| Head office | Improved Governance and Organisational Excellence | Information Technology | To purchase 15* Laptop replacement by 30 June 2019 | Supply & delivery of 15* Laptops replacement | 7/1/2019 | 6/30/2020 | Director Corps | GLM | 350,000 | Develop Specifications and submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | 15* Laptops replacement purchased & delivered | Payment Certificate and delivery note/GRN |
| Head office | Improved Governance and Organisational Excellence | Information Technology | To purchase of 20* Desktop PC replacement by 30 June 2020 | Supply & delivery of 20* Desktop PC replacement | 7/1/2019 | 6/30/2020 | Director Corps | GLM | 250,000 | Develop Specifications and submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | 20* Desktop PC replacement pruchased & delivered | Payment Certificate and delivery note/GRN |
| Head office | Improved Governance and Organisational Excellence | Information Technology | To purchase & Installation of Wifi Connection equipment by 30 June 2020 | Supply & Installation of Wifi Connection equipment | 7/1/2019 | 6/30/2020 | Director Corps | GLM | 200,000 | Develop Specifications and submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | Wifi Connection equipment supplied & installed | Delivery note/GRN and Payment Certificate |
| Head office | Improved Governance and Organisational Excellence | Property Services | To purchase and Install 2* mobile filling units by 30 June 2020 | Supply & installation of 2* mobile filling units | 7/1/2019 | 6/30/2020 | Director Corps | GLM | 200,000 | Develop Specifications and submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | 2* mobile filling units supplied & installed | Payment Certificate and delivery note/GRN |
| | Improved Governance and Organisational Excellence | Property Services | To purchase and install air conditioners (Kgapane old sub office (facilities) & Modjadjiskloof registering authority by 30 June 2020 | Supply and install air conditioners (Kgapane old sub office (facilities) & Modjadjiskloof registering authority | 7/1/2019 | 6/30/2020 | Director Community Services | GLM | 100,000 | Develop Specifications and submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | air conditioners (Kgapane old sub office (facilities) & Modjadjiskloof registering authority supplied & installed | Delivery note/GRN and Payment Certificate |
| Head office | Improved Governance and Organisational Excellence | Property Services | To purchase 20* Filling cabinets All sections (Community services) by 30 June 2020 | Supply & delivery of 20* Filling cabinets All sections (Community services) | 7/1/2019 | 6/30/2020 | Director Corps | GLM | 100,000 | Develop Specifications and submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | 20* Filling cabinets All sections (Community services) purchased & delivered | Payment Certificate and delivery note/GRN |
| Head office | Improved Governance and Organisational Excellence | Property Services | To purchase of vehicle 30 June 2020 | Supply & delivery of vehicle | 7/1/2019 | 6/30/2020 | Director Corps | GLM | 400,000 | Develop Specifications and submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | Vehicle purchased & delivered | Payment Certificate and delivery note/GRN |
| Head office | Improved Governance and Organisational Excellence | Property Services | To Purchase of counter security barglar (registry) by 30 June 2020 | Supply & delivery of Counter security barglar (registry) | 7/1/2019 | 6/30/2020 | Director Corps | GLM | 30,000 | Develop Specifications and submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | Counter & security barglar (registry) purchased & delivered | Payment Certificate and delivery note/GRN |
| Head office | Improved Governance and Organisational Excellence | Disater Management | To Purchase of 3* torches by 30 June 2020 | Supply & delivery of 3* Torches | 7/1/2019 | 6/30/2020 | Director Comm | GLM | 10,000 | Develop Specifications and submit to SCM | SCM processes Finalised | Appointment of service provider | 3* Torches purchased & delivered | Payment Certificate and delivery note/GRN |
| Head office | Improved Governance and Organisational Excellence | Disater Management | To Purchase of Digital camera by 30 June 2020 | Supply & delivery of digital camera | 7/1/2019 | 6/30/2020 | Director Comm | GLM | 20,000 | Develop Specifications and submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | Digital camera purchased & delivered | Payment Certificate and delivery note/GRN |

2019/20 WARD INFORMATION FOR EXPENDITURE AND SERVICE DELIVERY /CAPITAL WORKS PLAN SUMMARY OF CAPITAL PROJECTS FOR THE YEAR

| BASIC SERVICE DELIVERY | | | | | | | | | | | | | | |
|------------------------|--------------------------------------|------------------------------|---|---|------------|--------------------|------------------|----------------------|--------------------|--|---|---|--|--|
| Region/ Ward | Strategic Objective | Programme | Projects description | Project Name | Start Date | Completion date | Project Owner | Source of funding | Original Budget | 1st Q Target | 2nd Q Target | 3rd Q Target | 4th Q Target | Evidence required |
| Head Office | Access to Sustainable Basic Services | Libraries & Achieves | To purchase of 3* water dispenser by 30 June 2020 | Supply and delivery 3* water dispenser | 7/1/2019 | 6/30/2020 | Director Comm | GLM | 3,000 | Develop Specifications and submit to SCM | SCM processes & Appointment of service provider | 3 * Water dispenser purchased and delivered | N/A | Delivery note/GRN and Payment Certificates |
| 5 | Access to Sustainable Basic Services | Community Halls & Facilities | To Construct a community hall at Ward 5 by 30 June 2020 | Construction of Ward 5 Community Hall (Planning) | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 3,100,000 | Develop Specifications and submit to SCM | Tender Advertisement, SCM processes | Appointment of the Service provider | Ward 5 community hall construction completion | Payment certificate and approved design report |
| 6 | Access to Sustainable Basic Services | Community Facilities | To purchase & installation of aircons 12 BTU for Community halls by 30 June 2020 | Supply & installation of aircons 12 BTU for Community halls | 7/1/2019 | 6/30/2020 | Director Comm | GLM | 1,500,000 | Develop Specifications and submit to SCM | Tender Advertisement, SCM processes | Appointment of the Service provider | aircons 12 BTU for Community halls purchased & installed | Progress report and Completion certificates |
| 3 | Access to Sustainable Basic Services | Community Facilities | To purchase & installation of Gate (main office,pedestrian), Old sub office and stotes by June 2020 | Supply & installation of Gate (main office,pedestrian), Old sub office and stotes | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 30,000 | Develop Specifications and submit to SCM | Tender Advertisement, SCM processes | Appointment of the Service provider | Gate (main office,pedestrian), Old sub office and stote supplied & installed | Approved Design Report |
| Head Office | Access to Sustainable Basic Services | Disaster Management | To Purchase Fire Extinguishers by 30 June 2020 | Supply & delivery of fire extinguishers | 7/1/2019 | 6/30/2020 | Director Comm | GLM | 300,000 | Develop Specification& submit to SCM | Tender advertised and SCM processes finalised | Service provider Appointed | Fire extinguishers purchased and installed | Delivery note/GRN and Payment Certificates |
| 19,20,21 26 & 30 | Access to Sustainable Basic Services | Electricity | To erect and emergeise 7x Highmast Lights in Jamela, Jokong, Maphalle, Shawela, Ramaroka, Block 18 and Polaseng by 30 June 2020 | Highmast in Maphalle, Shawela, Ramaroka, Block 18 and Polaseng | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 3,300,000 | Develop specifications and submit to SCM | Tender Advert | Service provider Appointed | Project commencement | Appointment letter and Progress report |
| 27 | Access to Sustainable Basic Services | Sports & Recreation | To complete construction of Sports Complex in Mamanyowa by 30 June 2020 | Construction of Mamanyoha Sports Complex | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 10,902,226 | Construction continues | Construction continues/ Progress report | Construction continues/Progress report/Practical Completion | Mamanyoha Sports Complex completed/ project completion | Progress repor/ Completion certificate |
| 16 | Access to Sustainable Basic Services | Sports & Recreation | To complete construction of Sports Complex in Rotterdam by 30 June 2020 | Construction of Rotterdam Sports Complex | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 4,500,000 | Construction continues | Construction continues/ Progress report | Construction continues/Progress report/Practical Completion | Practical completion of phase 3 of Rotterdam Sports Complex (Phase 3 of 4) | Progress report and Practical completion certificate |
| All Wards | Access to Sustainable Basic Services | Waste Management | To supply and delivery of 30*Skip Bins by 30 June 2020 | Supply & delivery of 30* Skip Bins | 7/1/2019 | 6/30/2020 | Director Comm | GLM | 1,500,000 | Develop Specifications and submit to SCM | Tender Advertisement, SCM processes | Service provider of the Appointed | 30 Skip bins purchased and delivered | Delivery note/GRN and Payment Certificates |
| All Wards | Access to Sustainable Basic Services | Waste Management | To purchsse 10* Chain saws by 30 June 2020 | Supply& delivery of 10* Chain saws | 7/1/2019 | 6/30/2020 | Director Comm | GLM | 120,000 | Develop Specifications and submit to SCM | Tender Advertisement, SCM processes | Appointment of the Service provider | 10* Chain saws purchased and delivered | Delivery note/GRN and Payment Certificates |
| All Wards | Access to Sustainable Basic Services | Waste Management | To purchase 8*industrial lawn mower by 30 June 2020 | Supply & delivery of 8*Industrial lawn mower | 7/1/2019 | 6/30/2020 | Director Comm | GLM | 280,000 | Develop Specification and Submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | 8* Industrial Lawn mower purchased & delivered | Delivery note/GRN and Payment Certificates |
| 29 | Access to Sustainable Basic Services | Waste Management | To construct Modjadiskloof Transfer Station by June 2020 | Construction of Modjadiskloof Transfer Station | 7/1/2019 | 6/30/2020 | Director Comm | GLM | 700,000 | Develop Specification and Submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | Project Completion | Payment Certificate, Progress report , Completion Certificates |
| 03 & 04 | Access to Sustainable Basic Services | Waste Management | To construct Boreholes at Kgapanne Community Services with *2 Water tanks by 2020 | Construction of Boreholes at Kgapanne Community Services with Water Tanks | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 300,000 | Develop Specification and Submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | Project Completion | Payment Certificate, Progress report , Completion Certificates |
| All Wards | Access to Sustainable Basic Services | Waste Management | To purchase Skip Truck by 30 June 2020 | Supply & delivery of Skip Truck | 7/1/2019 | 6/30/2020 | Director Comm | GLM | 1,500,000 | Develop Specification and Submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | Skip Truck purchased & delivered | Delivery note/GRN and Payment Certificates |
| All Wards | Access to Sustainable Basic Services | Roads & Stormwater | To purchase Truck (Passengers) by 30 June 2020 | Supply & delivery of Truck (Passengers) | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 850,000 | Develop Specification and Submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | Truck(Passengers) purchsd & delivered | Delivery note/GRN and Payment Certificates |

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|-------------|--------------------------------------|------------------------|---|--|----------|-----------|---------------|-----|-----------|---|---|---------------------------------|---|--|
| Head Office | Access to Sustainable Basic Services | Roads & Stormwater | To purchase Tractor by 30 June 2020 | Supply & delivery of Tractor | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 800,000 | Develop Specification and Submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | Tractor purchased & delivered | Completion certificate |
| All Wards | Access to Sustainable Basic Services | Storm Water Maangement | To Construct Low Level Bridges by 30 June 2020 | Construction of Low Level Bridges | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 2,980,000 | Develop Specification and Submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | Project Completion | Payment Certificate, Progress report , Completion Certificates |
| 3 | Access to Sustainable Basic Services | Storm Water Maangement | To construct Kgapane Pedestrain Bridge by 30 June 2020 | Construction of Kgapane Pedestrain Bridge | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 700,000 | Develop Specification and Submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | Project Completion | Payment Certificate, Progress report , Completion Certificates |
| Head Office | Access to Sustainable Basic Services | Roads | To purchase Bakkie(4x2) by 30 June 2020 | Supply & delivery of Bakkie (4x2) | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 350,000 | Develop Specification and Submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | Bakkie (4x2) purchsd & delivered | Delivery note/GRN and Payment Certificates |
| Head Office | Access to Sustainable Basic Services | Roads | To purchase 3*Bakkie (4x2) Plumbing Team in M/skloof & Kgapane) by 30 June 2020 | Supply & delivery of 3*Bakkie (4x2) Plumbing Team in M/skloof & Kgapane) | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 1,050,000 | Develop Specification and Submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | 3*Bakkie (4x2) (Plumbing Team in M/skloof & Kgapane) purchsd & delivered | Delivery note/GRN and Payment Certificates |
| Head Office | Access to Sustainable Basic Services | Roads | To purchase 3* Tipper trucks 6m3 (Bellevue,Senwamokgope & Mokwakwaila Clusters) by 30 June 2020 | Supply & delivery of 3* Tipper trucks 6m3 (Bellevue,Senwamokgope & Mokwakwaila Clusters) | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 2,500,000 | Develop Specification and Submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | 3* Tipper trucks 6m3 (Bellevue,Senwamokgope & Mokwakwaila Clusters) purchsd & delivered | Delivery note/GRN and Payment Certificates |
| Head Office | Access to Sustainable Basic Services | Roads | To purchase 3* Water Tankers (Bellview, Senwamokgope & Mokwakwaila Clusters) by 30 June 2020 | Supply & delivery of 3* Water Tankers (Bellview, Senwamokgope & Mokwakwaila Clusters) | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 2,500,000 | Develop Specification and Submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | 3* Water Tankers (Bellview, Senwamokgope & Mokwakwaila Clusters) purchsd & delivered | Delivery note/GRN and Payment Certificates |
| Head Office | Access to Sustainable Basic Services | Roads | To purchase 2* TLB (senwamokgope & Mokwakwaila Clusters) by 30 June 2020 | Supply & delivery of 2* TLB (senwamokgope & Mokwakwaila Clusters) | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 1,500,000 | Develop Specification and Submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | 2* TLB (senwamokgope & Mokwakwaila Clusters) purchsd & delivered | Delivery note/GRN and Payment Certificates |
| All Wards | Access to Sustainable Basic Services | Roads | To purchse Mechanical Broom Machinery (Street sweeping) by 30 June 2020 | Supply & delivery of Mechanical Broom Machinery (Street sweeping) | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 600,000 | Develop Specification and Submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | Mechanical Broom Machinery (Street sweeping) purchsd & delivered | Delivery note/GRN and Payment Certificates |
| 03 & 04 | Access to Sustainable Basic Services | Roads | To rehabilitate Ga-Kgapane streets -Phase 3 by 30 June 2020 | Rehabilitate Ga-Kgapane streets - Phase 3 | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 3,000,000 | Develop Specification and Submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | Project Completion | Payment Certificate, Progress report , Completion Certificates |
| 1 | Access to Sustainable Basic Services | Roads | To Construct Makhutukwe streets paving by 30 June 2020 (Planning) | Construction of Makhutukwe street paving | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 3,000,000 | Develop Specification and Submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | Project Completion | Payment Certificate, Progress report , Completion Certificates |
| 2 | Access to Sustainable Basic Services | Roads | To complete construction of Moshakga streets paving by June 2020 | Construction of Moshakga street paving | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 5,700,000 | Construction continues | Construction continues/ Progress report | Practical completion | Project Completion | Payment Certificate/Completion Certificates |
| 6 | Access to Sustainable Basic Services | Roads | To Construct Mokwasele paving Cemetery by 30 June 2020 | Construction of Mokwasele Cemetery paving | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 3,000,000 | Develop Specification and Submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | Project Completion | Payment Certificate, Progress report , Completion Certificates |
| 29 | Access to Sustainable Basic Services | Roads | To Refurbish Modjadiskloof Taxi Rank by 30 June 2020 | Refurbishment of Modjadiskloof Taxi Rank | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 800,000 | Develop Specification and Submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | Project Completion | Payment Certificate, Progress report , Completion Certificates |
| 12 | Access to Sustainable Basic Services | Roads | To construct Itieleng Sekgosese- street paving by 30 June 2020 | Construction of Itieleng Sekgosese street paving | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 7,178,994 | Develop Specification and Submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | Project Completion | Payment Certificate, Progress report , Completion Certificates |
| 14 | Access to Sustainable Basic Services | Roads | To construct Lemondokop street paving by 30 June 2020 | Construction of Lemondokop street paving | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 3,600,000 | Develop Specification and Submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | Project Completion | Payment Certificate, Progress report , Completion Certificates |

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|------------------|--------------------------------------|---------------------|---|--|----------|-----------|---------------|-----|---------|---|---|---------------------------------|---|---|
| 24 | Access to Sustainable Basic Services | Roads | Planning & designs of Mmamokgadi street paving by 30 June 2020 | Planning & designs of Mmamokgadi street paving | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 400,000 | Develop Specification and Submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | Project Completion | Payment Certificate, Progress report , Completion Certificates |
| 4 | Access to Sustainable Basic Services | Roads | Planning & designs of Mapaana street paving by 30 June 2020 | Planning & designs of Mapaana street paving | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 300,000 | Develop Specification and Submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | Project Completion | Payment Certificate, Progress report , Completion Certificates |
| 6 | Access to Sustainable Basic Services | Roads | Planning & designs of Khethothone street paving by 30 June 2020 | Planning & designs of Khethothone street paving | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 300,000 | Develop Specification and Submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | Project Completion | Payment Certificate, Progress report , Completion Certificates |
| 5 | Access to Sustainable Basic Services | Roads | Planning & designs of ward 5 (Malematsa) street paving by 30 June 2020 | Planning & designs of Ward 5 (Malematsa) street paving | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 400,000 | Develop Specification and Submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | Project Completion | Payment Certificate, Progress report , Completion Certificates |
| 9 | Access to Sustainable Basic Services | Roads | Planning & designs of Ward 9 (Sekgopo) streets paving by 30 June 2020 | Planning & designs of Ward (Sekgopo) street paving | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 400,000 | Develop Specification and Submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | Project Completion | Payment Certificate, Progress report , Completion Certificates |
| 13 | Access to Sustainable Basic Services | Roads | Planning & designs of Ward 13 (Senwamokgope) streets paving by 30 June 2020 | Planning & designs of Ward 13 (Senwamokgope) street paving | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 400,000 | Develop Specification and Submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | Project Completion | Payment Certificate, Progress report , Completion Certificates |
| 15 | Access to Sustainable Basic Services | Roads | Planning & designs of Ward 15 (Phase 2) streets paving by 30 June 2020 | Planning & designs of Ward 15 (Phase 2) streets paving | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 400,000 | Develop Specification and Submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | Project Completion | Payment Certificate, Progress report , Completion Certificates |
| 23 | Access to Sustainable Basic Services | Roads | Planning & designs of Maupa street paving by 30 June 2020 | Planning & designs of Maupa street paving | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 400,000 | Develop Specification and Submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | Project Completion | Payment Certificate, Progress report , Completion Certificates |
| 29 | Access to Sustainable Basic Services | Roads | Planning & designs of Ramoadi street paving by 30 June 2020 | Planning & designs of Ramoadi street paving | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 400,000 | Develop Specification and Submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | Project Completion | Payment Certificate, Progress report , Completion Certificates |
| 29 | Access to Sustainable Basic Services | Roads | Planning & designs of Mokgoba street paving by 30 June 2021 | Planning & designs of Mokgoba street paving | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 400,000 | Develop Specification and Submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | Project Completion | Payment Certificate, Progress report , Completion Certificates |
| 16 & 18 | Access to Sustainable Basic Services | Roads | Planning & designs of Sephukhubje street paving by 30 June 2022 | Planning & designs of Sephukhubje street paving | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 400,000 | Develop Specification and Submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | Project Completion | Payment Certificate, Progress report , Completion Certificates |
| 21 | Access to Sustainable Basic Services | Roads | Planning & designs of Ramaroka street paving by 30 June 2023 | Planning & designs of Sephukhubje street paving | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 400,000 | Develop Specification and Submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | Project Completion | Payment Certificate, Progress report , Completion Certificates |
| 19 | Access to Sustainable Basic Services | Roads | Planning & designs of Mohlabaneng street paving by 30 June 2023 | Planning & designs of Mohlabaneng street paving | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 400,000 | Develop Specification and Submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | Project Completion | Payment Certificate, Progress report , Completion Certificates |
| 2 | Access to Sustainable Basic Services | Roads | Planning & designs of Motsinoni street paving by 30 June 2024 | Planning & designs of Motsinoni street paving | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 400,000 | Develop Specification and Submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | Project Completion | Payment Certificate, Progress report , Completion Certificates |
| Head Office (27) | Access to Sustainable Basic Services | Traffic & Licensing | To Establish RA and DLTC (Mokwakwaila Licensing) by 30 June 2020 | Establishment of RA and DLTC (Mokwakwaila Licensing) | 7/1/2019 | 6/30/2020 | Director Comm | GLM | 200,000 | Develop Specifications and submit to SCM | Tender Advertisement | Service provider Appointed | Establishment of RA and DLTC (Mokwakwaila Licensing) completion | Delivery note/GRN and Payment Certificates |
| All Wards | Access to Sustainable Basic Services | Traffic & Licensing | To purchase & Install Counter, Bullet Glass and Cubbicles by 30 June 2020 | Supply & Installation of Counter, Bullet Glass and Cubbicles | 7/1/2019 | 6/30/2020 | Director Comm | GLM | 350,000 | Develop Specifications and submit to SCM | Tender Advertisement, SCM processes & Appointment of service provider | Project commences | Counter, Bullet Glass and Cubbicles supplied & installed | Delivery note/GRN and Payment Certificates/Completion certificate |
| 3 & 4 | Access to Sustainable Basic Services | Traffic & Licensing | To Supply& Install Cubicles-Kgapane DLTC Licensing by 30 June 2020 | Supply& Installation of Cubicles-Kgapane DLTC Licensing | 7/1/2019 | 6/30/2020 | Director Comm | GLM | 150,000 | Develop Specifications & submit submit to SCM | Tender advertised and SCM processes finalised | Service provider Appointed | Installation of Cubbicles-Kgapane DLTC Licensing supplied | Payment Certificate, Delivery note/GRN |

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|-------------|--------------------------------------|---------------------|--|--|----------|-----------|---------------|-----|-----------|--|---|---------------------------------|---|---|
| 3, 4 & 27 | Access to Sustainable Basic Services | Traffic & Licensing | To Orthorators (Eye test machines) Modjadjiskloof, Kgapanne & Mokwakwaila by 30 June 2020 | Supply & delivery of Orthorators (Eye test machines) Modjadjiskloof, Kgapanne & Mokwakwaila | 7/1/2019 | 6/30/2020 | Director Comm | GLM | 180,000 | Develop Specifications & submit to SCM | tender advertised and SCM processes finalised | Service provider Appointed | Orthorators (Eye test machines) Modjadjiskloof, Kgapanne & Mokwakwaila purchased & delivered | Progress report and Completion certificate |
| Head Office | Access to Sustainable Basic Services | Traffic & Licensing | To Purchase Road block trailer by 30 June 2020 | Supply & delivery of Road block trailer | 7/1/2019 | 6/30/2020 | Director Comm | GLM | 300,000 | Develop Specifications | Submit specification to SCM | Tender Advertisement | Road block trailer purchased & delivered | Delivery note/GRN and Payment Certificates/Completion certificate |
| Head Office | Access to Sustainable Basic Services | Traffic & Licensing | To purchase 4* Ton truck with half tent by 30 June 2020 | Supply & delivery of 4* Ton truck with half tent | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 800,000 | Develop Specification and Submit to SCM | tender Advertisement | Appointment of service provider | 4* Ton truck with half tent purchased & delivered | Proof of Purchase/GRN |
| All Wards | Access to Sustainable Basic Services | Traffic & Licensing | To purchase 2* Traffic patrol vehicles by 30 June 2020 | Supply & delivery of 2* Traffic patrol vehicles | 7/1/2019 | 6/30/2020 | Director Comm | GLM | 600,000 | Develop Specification and Submit to SCM | Tender Advertisement | Appointment of service provider | 2* Traffic patrol vehicles purchased & delivered | Proof of Purchase/GRN |
| Head Office | Access to Sustainable Basic Services | Traffic & Licensing | To purchase 10* Stop watches by 30 June 2020 | To supply and delivery 10* Stop watches | 7/1/2019 | 6/30/2020 | Director Comm | GLM | 10,000 | Develop Specification and Submit to SCM | tender Advertisement | Appointment of service provider | 10* Stop watches purchased & delivered | Proof of Purchase/GRN |
| Head Office | Access to Sustainable Basic Services | Traffic & Licensing | To purchase 5* Colour printers by 30 June 2020 | Supply and delivery of 5* Colour printers | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 50,000 | Develop Specification and Submit to SCM | Tender Advertisement | Appointment of service provider | 5* Colour printers purchased | Proof of Purchase/GRN |
| Head Office | Access to Sustainable Basic Services | Traffic & Licensing | To purchase 3* Microwaves for all sections by 30 June 2020 | To supply and delivery 3* Microwaves for all sections | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 40,000 | Develop Specification and Submit to SCM | tender Advertisement | Appointment of service provider | 3* Microwaves for all sections purchased | Proof of Purchase/GRN |
| Head Office | Access to Sustainable Basic Services | Traffic & Licensing | To purchase 3* Fridges by 30 June 2020 | Supply & delivery of 3* Fridges | 7/1/2019 | 6/30/2020 | Director Comm | GLM | 50,000 | Develop Specification and Submit to SCM | Tender Advertisement | Appointment of service provider | 3* Fridges purchased | Proof of Purchase/GRN |
| Head Office | Access to Sustainable Basic Services | Electricity | To Refurbish Doreen 11 kv line by 30 June 2020 | Refurbishment of Doreen 11 KV line | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 2,000,000 | Develop Specification and Submit to SCM | tender Advertisement | Appointment of service provider | Refurbishment of Doreen 11 KV line completed | Proof of Purchase/GRN |
| 29 | Access to Sustainable Basic Services | Electricity | To purchase 4x4 Cherrypicker truck by 30 June 2020 | Supply & delivery of 4x4 Cherrypicker truck | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 2,300,000 | Develop Specification and Submit to SCM | Tender Advertisement | Appointment of service provider | 4x4 Cherrypicker truck purchased & delivered | Proof of Purchase/GRN |
| 4 | Access to Sustainable Basic Services | Electricity | To purchase Silent Mobile Generator 50 KVA with Trailer by 30 June 2020 | Supply & delivery of Silent Mobile Generator 50 KVA with Trailer | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 350,000 | Develop Specification and Submit to SCM | tender Advertisement | Appointment of service provider | Silent Mobile Generator 50 KVA with Trailer purchased | Proof of Purchase/GRN |
| 29 | Access to Sustainable Basic Services | Electricity | To purchase replacement of aged Low voltage metere boxes in Modjadjiskloof by 30 June 2020 | Supply & delivery of replacement of aged Low voltage metere boxes in Modjadjiskloof | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 650,000 | Develop Specification and Submit to SCM | Tender Advertisement | Appointment of service provider | Replacement of aged Low voltage metere boxes in Modjadjiskloof purchased & delivered | Proof of Purchase/GRN |
| Head Office | Access to Sustainable Basic Services | Electricity | To purchase 500 KVA mini sub by 30 June 2020 | Supply & delivery of 500 KVA mini sub | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 1,200,000 | Develop Specification and Submit to SCM | tender Advertisement | Appointment of service provider | 500 KVA mini sub purchased | Proof of Purchase/GRN |
| Head Office | Access to Sustainable Basic Services | Electricity | To purchase 315 KVA pole transformer by 30 June 2020 | Supply & delivery of 315 KVA pole transformer | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 500,000 | Develop Specification and Submit to SCM | Tender Advertisement | Appointment of service provider | 315 KVA pole transformer purchased | Proof of Purchase/GRN |
| Head Office | Access to Sustainable Basic Services | Electricity | To purchase 200 KVA pole transformer by 30 June 2020 | Supply & delivery of 200 KVA pole transformer | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 300,000 | Develop Specification and Submit to SCM | tender Advertisement | Appointment of service provider | 200 KVA pole transformer purchased | Proof of Purchase/GRN |
| Head Office | Access to Sustainable Basic Services | Electricity | To purchase Crane truck bucket by 30 June 2020 | Supply & delivery of Crane truck bucket | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 50,000 | Develop Specification and Submit to SCM | Tender Advertisement | Appointment of service provider | Crane truck bucket purchased | Proof of Purchase/GRN |
| 29 | Access to Sustainable Basic Services | Electricity | To purchase streetslights merering points by 30 June 2020 | Supply & delivery of streetslights merering points | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 750,000 | Develop Specifications and submit to SCM | tender Advertisement | Appointment of Service Provider | Streetslights merering points purchased | Appointment letter and Preliminary designs |

| | | | | | | | | | | | | | | |
|-------------|--------------------------------------|---------------------|---|--|----------|-----------|---------------|-----|------------|--|---|--|--|--|
| 29 | Access to Sustainable Basic Services | Electricity | To Construct LED highmast in Modjadjiskloof by 30 June 2020 | Construction of LED highmast in Modjadjiskloof | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 600,000 | Develop Specifications, submit to SCM and Tender advertisement | Appointment of service provider and project commencement | Construction | Project completed | Progress report and completion certificate |
| 29 | Access to Sustainable Basic Services | Electricity | To Construct Municipal Building Metering Points (Workshop, Library, Kgapane & Senwamokgope) by 30 June 2020 | Construction of Municipal Building Metering Points (Workshop, Library, Kgapane & Senwamokgope) | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 300,000 | Develop Specifications and submit to SCM | Tender Advertisement | Service provider Appointed and project commencement | Construction completed/Project completion | Appointment letter and Progress report |
| 29 | Access to Sustainable Basic Services | Electricity | To refurbish LV network by 30 June 2020 | Refurbishment of LV network | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 2,800,000 | Develop Specifications and submit to SCM | Tender Advertisement | Service provider Appointed and project commencement | Project completion | Completion certificate |
| 03 & 04 | Access to Sustainable Basic Services | Sports & Recreation | To complete construction of Kgapane Stadium Phase 3 by 30 June 2020 | Construction of Kgapane Stadium Phase 3 (Multi-year) | 7/1/2019 | 6/30/2020 | Director Tech | MIG | 8,233,189 | Project construction continues | Project construction continues/Progress report | Project construction continues/progress report | Practical completion | Progress report/Completion Certificate |
| 12 | Access to Sustainable Basic Services | Sports & Recreation | To complete construction of sport complex in Thakgalane Ph1 by 30 June 2020 | Construction of Thakgalane Sports Complex Ph1 | 7/1/2019 | 6/30/2020 | Director Tech | MIG | 10,000,000 | Project construction continues | Project construction continues/Progress report | Project construction continues/progress report | Completion of Thakgalane Sports Complex Ph1 | Progress report/Completion Certificate |
| 01, 06 & 07 | Access to Sustainable Basic Services | Sports & Recreation | To complete construction a Sport Complex in Madumeleng/ Shotong by 30 June 2020 | Construction of Madumeleng/shotong Sports Complex Ph1 | 7/1/2019 | 6/30/2020 | Director Tech | GLM | 10,000,000 | Project construction continues | Project construction continues/Progress report | Project construction continues/progress report | Completion of Thakgalane Sports Complex Ph1 | Progress report/Completion Certificate |
| 26 | Access to Sustainable Basic Services | Roads | To construct streets paving in Jokong by 30 June 2020 | Construction of Jokong Street Paving (Multi-year) | 7/1/2019 | 6/30/2020 | Director Tech | MIG | 9,861,764 | Tender advertisement for design | Appointment of Service Provider and designs completed | Tender advert for construction and appointment of service provider | Project Commencement | Appointment letters and progress reports |
| 4 | Access to Sustainable Basic Services | Roads | To construct a street in Manningburg by 30 June 2020 | Construction of Manningburg street paving(Designs & Construction)- Multi-year | 7/1/2019 | 6/30/2020 | Director Tech | MIG | 8,000,000 | Tender advertisement for design | Appointment of service provider for design, designs completed and develop specifications for construction | Tender advertisement for Construction | Appointment of service provider and project commencement | Payment Certificate, Progress report , Completion Certificates |
| 10 | Access to Sustainable Basic Services | Roads & Stormwater | To designs Rampepe access bridge by 30 June 2020 | Designs & planning of Rampepe access bridge | 7/1/2019 | 6/30/2020 | Director Tech | MIG | 1,000,000 | Develop Specifications and submit to SCM | Tender advertisement | Appointment of the Service provider | Practical completion of the project | Completion certificate |
| 1 | Access to Sustainable Basic Services | Roads | To Construct Rasewana and Lenokwe streets by 30 June 2020 | Construction of Rasewana and Lenokwe Streets paving | 7/1/2019 | 6/30/2020 | Director Tech | MIG | 7,000,000 | Develop Specifications & submit to SCM | Tender Advertisement | Appointment of Service Provider | Project Completion | Payment Certificate, Progress report , Completion Certificates |

2019/20 WARD INFORMATION FOR EXPENDITURE AND SERVICE DELIVERY /CAPITAL WORKS PLAN SUMMARY OF CAPITAL PROJECTS FOR THE YEAR

LOCAL ECONOMIC DEVELOPMENT

| Region | Strategic Objective | Programme | Projects | Project Name | Start Date | Completion date | Project Owner | Source of funding | Original Budget | 1st Q Target | 2nd Q Target | 3rd Q Target | 4th Q Target | Evidence required |
|-------------|---|-------------------------------|---|---|------------|-----------------|---------------|-------------------|-----------------|--|---|---------------------------------|--|---|
| 29 | Access to Sustainable Basic Services | Waste Management | To Beautify Town entrance by 30 June 2020 | Beatification of Town Entrance | 7/1/2019 | 6/30/2020 | Director PLAN | GLM | 700,000 | Develop Specification and Submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | Beautification of Town Entrance Completed | Payment Certificate, Progress report , Completion Certificates |
| Head Office | Improved and Inclusive Local Economy | Local Economic Development | Review LED Strategy by 30 June 2019 | Review of LED strategy | 7/1/2019 | 6/30/2020 | Director PLAN | GLM | 900,000 | Develop Specifications and submit to SCM | Tender Advertised and Appointment of Service Provider | Project Commences | Draft LED Strategy submitted to the Municipality | Council approved LED strategy, Payment certificate |
| Head Office | Integrated Sustainable Human Settlement | Spatial Development Framework | Town Establishment on Uitspan 172-LT by 30 June 2019 | Town Establishment on Uitspan 172-LT | 7/1/2019 | 6/30/2020 | Director PLAN | GLM | 1,175,000 | Preliminary report | Technical report/Working draft document | Layout report | Print document/Printout report | Council approved Spatial Development Framework, Payment Certificate |
| Head Office | Integrated Sustainable Human Settlement | Spatial Development Framework | Town Establishment at Meidigen 398-LT by 30 June 2019 | Town Establishment Meidigen 398-LT | 7/1/2019 | 6/30/2020 | Director PLAN | GLM | 1,750,000 | Preliminary report | Technical report/Working draft document | Layout report | Print document/Printout report | Council approved Spatial Development Framework, Payment Certificate |
| Head Office | Improved and Inclusive Local Economy | Local Economic Development | To Implementation of Land Use Scheme by 30 June 2020 | Implementation of Land Use Scheme by 30 June 2020 | 7/1/2019 | 6/30/2020 | Director PLAN | GLM | 526,000 | Develop Specifications and submit to SCM | Tender Advertised and Appointment of Service Provider | Project Commences | Draft LED Strategy submitted to the Municipality | Council approved LED strategy, Payment certificate |
| Head Office | Integrated Sustainable Human Settlement | Spatial Development Framework | Review of Spatial Development Framework by 30 June 2019 | Review of Spatial Development Framework | 7/1/2019 | 6/30/2020 | Director PLAN | GLM | 1,100,000 | Preliminary report | Technical report/Working draft document | Layout report | Print document/Printout report | Council approved Spatial Development Framework, Payment Certificate |

2019/20 WARD INFORMATION FOR EXPENDITURE AND SERVICE DELIVERY /CAPITAL WORKS PLAN SUMMARY OF CAPITAL PROJECTS FOR THE YEAR

MUNICIPAL FINANCE VIABILITY

| Region/Ward | Strategic Objective | Programme | Projects | Project Name | Start Date | Completion date | Project Owner | Source of funding | Original Budget | 1st Q Target | 2nd Q Target | 3rd Q Target | 4th Q Target | Evidence required |
|-------------|---|--------------------------|---|--|------------|-----------------|----------------|-------------------|-----------------|--|---|--|--|---|
| Head office | Improved Governance and Organisational Excellence | Budget & Treasury Office | To purchase 8*lockable cashiers tills (Fnance & Traffice) by 30 June 2020 | Supply & Delivery of 8*lockable cashiers tills (Fnance & Traffice) | 7/1/2019 | 6/30/2020 | CFO | GLM | 50,000 | Develop Specifications and submit to SCM | Tender Advertisement, SCM processes & Appointment of service provider | 8*lockable cashiers tills (Fnance & Traffice) purchase & delivered | N/A | Payment Certificate and delivery note |
| Head office | Improved Governance and Organisational Excellence | Budget & Treasury Office | To purchase Small safe cashiers by 30 June 2020 | Supply & delivery of Small safe cashiers | 7/1/2019 | 6/30/2020 | CFO | GLM | 30,000 | Develop Specifications and submit to SCM | Tender Advertisement, SCM processes & Appointment of service provider | Small safe cashiers purchased & delivered | N/A | Payment Certificate and delivery note |
| Head office | Improved Governance and Organisational Excellence | Budget & Treasury Office | To purchase 8*Cash boxes by 30 June 2020 | Supply & delivery of 8*Cash boxes by 30 June 2020 | 7/1/2019 | 6/30/2020 | CFO | GLM | 12,000 | Develop Specifications and submit to SCM | SCM processes & Appointment of service provider | 8*Cash boxes purchased & delivered | N/A | Payment Certificate and delivery note/GRN |
| Head office | Improved Governance and Organisational Excellence | Budget & Treasury Office | To supply & install security cameras by 30 June 2020 | Supply & installation of security cameras | 7/1/2019 | 6/30/2020 | CFO | GLM | 150,000 | Develop Specifications and submit to SCM | Tender Advertisement, SCM processes & Appointment of service provider | Security cameras supplied & installed | N/A | Payment Certificate, Progress report |
| Head office | Improved Governance and Organisational Excellence | Budget & Treasury Office | To purchase battery & tyre marking machine by 30 June 2020 | Supply & delivery of battery & tyre marking machine | 7/1/2019 | 6/30/2020 | CFO | GLM | 25,000 | Develop Specifications and submit to SCM | SCM processes & Appointment of service provider | battery & tyre marking machine purchased & delivered | N/A | Payment Certificate and delivery note |
| Head office | Improved Governance and Organisational Excellence | Budget & Treasury Office | To purchase diesel tanker with readings by 30 June 2020 | Supply & delivery of diesel tanker with readings | 7/1/2019 | 6/30/2020 | CFO | GLM | 500,000 | Develop Specifications and submit to SCM | Tender Advertisement, SCM processes & Appointment of service provider | Diesel tanker with readings purchased & delivered | N/A | Payment Certificate and delivery note |
| Head office | Improved Governance and Organisational Excellence | Budget & Treasury Office | To Purchased and Deliver vehicle by 30 June 2020 | Supply & delivery of Vehicle | 7/1/2019 | 6/30/2020 | Director Corps | GLM | 350,000 | Develop Specifications and submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | Vehicle purchased and delivered | Delivery note/GRN and payment certificate |
| Head office | Improved Governance and Organisational Excellence | Budget & Treasury Office | To purchase accounts folding machine by 30 June 2020 | Supply & delivery of accounts folding machine | 7/1/2019 | 6/30/2020 | CFO | GLM | 100,000 | Develop Specifications and submit to SCM | Tender Advertisement, SCM processes & Appointment of service provider | Accounts folding machine purchased & delivered | N/A | Payment Certificate, Progress report |
| Head office | Improved Governance and Organisational Excellence | Budget & Treasury Office | To supply & install steel shelves by 30 June 2020 | To supply & install steel shelves | 7/1/2019 | 6/30/2020 | CFO | GLM | 150,000 | Develop Specifications and submit to SCM | Tender Advertisement, SCM processes & Appointment of service provider | Steel shelves supplied & installed | N/A | Payment Certificate, Progress report |
| Head office | Improved Governance and Organisational Excellence | Budget & Treasury Office | To build municipal washing bay by 30 June 2020 | Building municipal washing bay | 7/1/2019 | 6/30/2020 | CFO | GLM | 800,000 | Develop Specifications and submit to SCM | Tender Advertisement, SCM processes | Appointment of service provider | Completion of Building municipal washing bay | Payment Certificate, Progress report |

| 2019/20 WARD INFORMATION FOR EXPENDITURE AND SERVICE DELIVERY /CAPITAL WORKS PLAN SUMMARY OF CAPITAL PROJECTS FOR THE YEAR | | | | | | | | | | | | | | |
|--|---|---------------------|--|---|------------|-----------------|----------------|-------------------|-----------------|--|---|---------------------------------|--|---|
| GOOD GOVERNANCE AND PUBLIC PARTICIPATION | | | | | | | | | | | | | | |
| Region/Ward | Strategic Objective | Programme | Projects | Project Name | Start Date | Completion date | Project Owner | Source of funding | Original Budget | 1st Q Target | 2nd Q Target | 3rd Q Target | 4th Q Target | Evidence required |
| Head office | Improved Governance and Organisational Excellence | Executive & Council | To Purchase Trophy cabinet by 30 June 2020 | Supply & delivery of Trophy Cabinet | 7/1/2019 | 6/30/2020 | Director Corps | GLM | 20,000 | Develop Specifications and submit to SCM | SCM processes Finalised | Appointment of service provider | Trphy cabinet purchased and delivered | Payment Certificate and delivery note/GRN |
| Head office | Improved Governance and Organisational Excellence | Executive & Council | To Purchased and Deliver vehicles by 30 June 2020 | Supply & delivery of Vehicles | 7/1/2019 | 6/30/2020 | Director Corps | GLM | 500,000 | Develop Specifications and submit to SCM | Tender Advertisement, SCM processes Finalised | Appointment of service provider | Vehicles purchased and delivered | Delivery note/GRN and payment certificate |
| Head office | Improved Governance and Organisational Excellence | Property Services | To purchase camera by 30 June 2020 | Supply & delivery of Camera | 7/1/2019 | 6/30/2020 | Director Corps | GLM | 20,000 | Develop Specifications and submit to SCM | SCM processes | Appointment of service provider | Cameral purchased and delivered | Payment Certificate and delivery note/GRN |
| Head office | Improved Governance and Organisational Excellence | Property Services | To purchase podium by 30 June 2020 | Supply & delivery of Podium | 7/1/2019 | 6/30/2020 | Director Corps | GLM | 15,000 | Develop Specifications and submit to SCM | SCM processes | Appointment of service provider | Podium purchased and delivered | Payment Certificate and delivery note/GRN |
| Head office | Improved Governance and Organisational Excellence | Property Services | To purchase Council chamber recording system by 30 June 2020 | Supply & delivery of Council Chamber Recording System | 7/1/2019 | 6/30/2020 | Director Corps | GLM | 120,000 | Develop Specifications and submit to SCM | Tender Advertisement, SCM processes | Appointment of service provider | Council chamber recording system purchased and delivered | Payment Certificate and delivery note/GRN |
| Head office | Improved Governance and Organisational Excellence | Property Services | To purchase of 2* Bathopele tables by 30 June 2020 | Supply & delivery of 2* Bathopele Tables | 7/1/2019 | 6/30/2020 | Director Corps | GLM | 15,000 | Develop Specifications and submit to SCM | Tender Advertisement, SCM processes | Appointment of service provider | 2* bathopele tables purchased and delivered | Payment Certificate and delivery note/GRN |

2019/20 SERVICE DELIVERY IMPLEMENTATION PLAN

Approval by the Mayor

The approval of the SDBIP is the competency of the Municipal Manager and Mayor. The SDBIP is a management and monitoring tool for the implementation of the IDP and Budget that must be tabled to council for noting. Any adjustment that can be made on the SDBIP must be taken to Council for Noting.

Monitoring the implementation of the SDBIP

Progress against the objective set out in the SDBIP will monitored and reported on a monthly, quarterly and annual basis as per the approved PMS Policy and Framework

Signatures

2019/20 SDBIP Compiled By:

Dr K.I Sirovha
 Municipal Manager
 Greater-Letaba Municipality

 DATE

SDBIP Approved By:

CLLR M.P Matlou
 Mayor
 Greater-Letaba Municipality

 DATE